

# LIST OF FIGURES AND TABLES

---

---

**Figure 0.1** Ambassador John W. McDonald with Ambassador Lumumba Di-Aping and emerging leaders at the 2009 Global Environmental Governance Forum in Glion, Switzerland xix

**Figure 1.1** Environmental governance as perceived by NGOs in 1974 4

**Figure 1.2** The people of UNEP 8

**Figure 1.3** UNEP offices around the world 9

**Figure 1.4** Annual income, in millions of USD, of select UN bodies in 2018 16

**Figure 1.5** Performance analysis framework 20

**Figure 2.1** Indira Gandhi, Prime Minister of India, greeted by Maurice F. Strong, Secretary-General of the 1972 Stockholm Conference, upon her arrival at the Folkets Hus building to attend the Conference. 28

**Figure 2.2** Environment Fund current vs. constant dollars and number of contributing countries from 1973 to 2019 43

**Figure 2.3** Samuel de Palma, Assistant Secretary for International Organization Affairs, presents the Superior Honor Award to John W. McDonald, with his wife, Christel McDonald, by his side, and Christian A. Herter Jr., Deputy Assistant Secretary of State for Environmental and Population Affairs 53

**Figure 3.1** Evolution of UNEP's mandate 58–59

- Figure 3.2** Shift in share of collaborative projects and funds with UN agencies supported by the Environment Fund 67
- Figure 4.1** The Environment Fund and the Multilateral Fund from 1990 to 2019 97
- Figure 5.1** Opening ceremonies of UNEP Headquarters in Nairobi. Left, President Jomo Kenyatta with Foreign Minister Dr. Njoroge Mungai and UNEP Executive Director Maurice Strong; right, President Kenyatta signing the visitors' book at UNEP 119
- Figure 5.2** The environmental activist Professor Wangari Maathai in police custody and in Karura Forest in November 1998 124
- Figure 5.3** Member state permanent missions to the United Nations around the world 127
- Figure 5.4** The eco-friendly headquarters of UNEP and UN-HABITAT in Nairobi 137
- Figure 6.1** The five UNEP executive directors since 1972 at the Global Environmental Governance Forum in June 2009 in Glion, Switzerland 144
- Figure 6.2** UNEP average annual income, adjusted for inflation, by category and executive director 145
- Figure 6.3** US and EU contributions to the Environment Fund, adjusted for inflation, from 1973 to 2019 158
- Figure 6.4** UNEP income from 1973 to 2019 by category 175
- Figure 6.5** Top fifteen contributors in 2019 and aggregately since 1973 192
- Figure 6.6** UNEP Executive Director Erik Solheim participates in the largest beach cleanup in history at Versova Beach in Mumbai, India, in May 2018 195
- Figure 7.1** UNEP Executive Director Inger Andersen at UNEP's Champions of the Earth Award ceremony in New York City on September 26, 2019 226
- Figure 7.2** Number of UN agency headquarters locations around the world 228
- Figure 7.3** Key recommendations to enhance capacity, connectivity, and credibility 230

**Figure 7.4** Key recommendations on design (mandate and finances), leadership, and location 231

**Figure 7.5** Youth gather in Karura forest in Nairobi in solidarity with the global climate youth marches on March 15, 2019 232

**Table 1.1** Fifty years of environmental summits 5

**Table 1.2** Main sources of financing for UNEP 10

**Table 3.1** Global environmental conventions 84

