

INDEX

- Accord 2951/29252, 137–38
- Aeroméxico, 195
- Afro-Cuban religious heritage, 26, 137, 138
- Agenda Estratégica México-China*, 93
- AgendAsia, 93
- Alarcón, Ricardo, 51, 63
- Alay Chang, Rufino, 116
- Alay J6, Carlos, 2, 117–18, 119, 120
- Alba Vega, Carlos, 182
- Alemán, Arsenio, 44
- Alfa Group, 94
- Alfonso Rodríguez, Mayelín, 150–51
- Alianza Nueva Democracia de China en Cuba, 116
- Alianza Socialista China de Cuba, 111
- Alliance for Open Government, 78
- Altadis, 122–23
- Alzugaray Treto, Carlos, 59–60
- América Móvil, 80, 214
- AMSDE. *See* Asociación de Secretarios de Desarrollo Económico
- Anderson, Wanní, 200
- Anguiano Roch, Eugenio, 65
- Anti-Chinese Committee, 171–72
- Anti-Chinese Youth Subcommittee of Mazatlán, 172
- antidumping quotas, 84
- Armony, Ariel, 18, 23, 24–25, 217–18, 220
- Arroyo, Juan, 201–4
- Asian Century, 218
- Asia Pacific Institute of Tecnológico de Monterrey, 91
- Asociación de Secretarios de Desarrollo Económico (AMSDE), 91
- Aspe, Pedro, 69
- Association for the Study of the Cuban Economy, 62
- Association of Former Intelligence Officers, 46
- AT&T, 214
- Autonomous University of Baja California, 196
- Auyón, Alfonso, 194, 197
- Auyón Gerardo, Eduardo, 170, 189–95, 191, 207
- Azpiroz, Manuel, 168

- Bank of Nova Scotia, 58
- Barbara, Saint, 142
- Barreiro, José, 60–61
- Barrio Chino (Havana, Cuba), 2, 119, 215–16; below the bar practices, 123–28; bottom-up proposals for, 153–54, 161; creation of, 111; economic evolution in, 100–102; Grupo Promotor, 2, 104, 118–21; impact of revolution on, 115–22; informal sector, 122–24; *mercado chino*, 123; tourism in, 103, 112–13, 138, 139–45, 158–59; trust in, 102–5, 135, 146–48, 158–59, 161. *See also* Office of the Historian of the City (Havana, Cuba)
- Batista, Fulgencio, 115
- Bay of Pigs invasion (1961), 33
- BBC, 42
- Bernal, Rafael, 176
- Betancourt Estrada, Victor, 216
- Bi-National Commission, 72
- black markets, 20–23, 216–17; in Barrio Chino, 123; regulation and, 60, 206; reliance on, 29–30, 59; trust and, 20–23, 67
- Bolivarian Alliance for the Americas, 44
- Braudel, Fernand, 220
- Brigade, José Wong, 115
- Bu, Alfonso, 116
- Burawoy, Michael, 25
- Burt, Ronald, 203
- buses, Chinese in Cuba, 47–49, 48
- Bush, George W., 37, 72
- Cabrisas, Ricardo, 34, 49, 133
- CACHIMEX. *See* Confederation of Chinese Associations of Mexico
- Calderon, Ángel, 78
- Calderón, Felipe, 74–75, 82–83, 188
- Calles, Plutarco Elías, 171–72, 174
- Calva, José Luis, 67
- Cámara Nacional de la Industria del Vestido (CNIV), 67, 82–83
- Cantonese language, 13–14, 115, 138–39, 150–51, 196
- Cantú, Esteban, 170
- Cárdenas, Cuauhtémoc, 69
- Cárdenas, Lázaro, 7, 65, 164, 174, 175
- Caribbean Academic Network, 222
- Carstens, Agustín, 74, 80
- Casa Blanca incident (2014), 78–79
- Casa Ley, 85–86
- Casino Chung Wah, 12, 99, 100, 101, 111, 116, 119, 134, 149–50, 156–57, 222
- Castro, Fidel, 6, 51, 54, 63, 117, 211; Beijing visits, 35–36, 37, 39; on Fox, 71–72; Li Peng and, 31; rise to power, 103, 115; on Taiwan, 33; transfer of power from, 136
- Castro, Raúl, 43, 63; assault on corruption by, 123; on Chinese products, 61; on decentralization, 136; on independent entrepreneurship, 102; on private property, 53; reforms by, 29–30, 36, 40, 54, 58, 138, 154, 213; on tourism, 143; visit to China, 39, 51
- CCE. *See* Consejo Coordinador Empresarial
- CECHIMEX. *See* China-Mexico Research Center
- Center for Democracy in the Americas, 58
- Center for the Study of Chinese Immigration to Cuba (University of Havana), 110, 222
- Central Committee (Chinese Communist Party), 36
- Cereijo, Manuel, 46
- Céspedes, Benjamín, 109
- Chamber of Chinese Enterprises of the Northwest, 2, 192–93, 205
- Chang, Luis, 156
- Chang, Ricardo, 89
- Chang Li, 111
- Changó, 142
- Chao Chiu, Jorge, 100, 131, 131

- Charm Offensive* (Kurlantzick), 23
- Chee Kung Tong, 171
- Cheng Yinghong, 35, 39
- Chevron Corporation, 7, 66, 79, 214
- Chiang Kai-Shek, 116
- China Central Opera, 190
- China Daily* (newspaper), 53
- China Engages Latin America* (León-Manríquez), 24
- China Export and Credit Insurance Corporation, 47
- China in Latin America* (Ellis), 23–24
- China-Latin American Relations* (He, ed.), 24
- China-Mexico Research Center (CECHIMEX), 91, 97, 206
- China Minmetals Corporation, 39
- China National Petroleum Corporation (CNPC), 6, 38, 41
- China Popular* (magazine), 175–76
- China Putian, 45
- China Railway Construction Corporation, 79
- China Scholarships Council, 49
- China Suntime International, 56
- China Today* (magazine), 153
- Chinatown, Havana, Cuba. *See* Barrio Chino (Havana, Cuba)
- China Viaje travel agency, 1
- Chinese Academy of Social Sciences, 24, 52, 66
- Chinese Association of Mexicali, 189–90, 192, 193, 217
- Chinese Association of Tijuana, 1, 194, 195–99, 217
- Chinese associations: Cuban, 99–100, 111, 115, 118, 125, 143–48, 157; on labor concerns, 199–201; Mexican, 163–64, 165, 170–71, 189–200. *See also specific groups*
- Chinese diaspora: anti-Chinese movements, 1–3, 11–12, 105–6, 168, 171–77, 180–82, 197–98; as asset, 9–11; “Californian,” 110–11, 112; census figures in Mexico, 178–79; foreign policy and, 24; *huaqiao*, 177–78; hybridity and, 219; identity, 17, 113, 141, 177, 194; immigration limits, 11; labor concerns, 106–7, 165–66, 199–201; Mexican informal sector and, 164–65, 216; Mexican Revolution and, 164, 168–69; from Philippines, 223n3; self-exclusion and, 105–15, 170; shared experiences, 21, 110–11; stereotypes, 11, 93, 109, 111, 157, 170–71, 172, 176; ties with, 4, 215; trust and, 10, 21–22, 220; undocumented status, 13; Valley of Mexicali immigrants, 169–70
- Chinese Exclusion Act, U.S. (1882), 11, 110–11, 168
- Chinese Ministry of Commerce, 191
- Chinese National People’s Party (KMT), 13, 116, 171
- Chinese Peaceful Pro-Unification Alliance of Baja California, 196
- Chinese Socialist Alliance (Cuba), 117–18
- Chinese trade: Chinese associations and, 195–96; export competition, 73; exports from Mexico, 65, 88–95; impact on Cuba, 4, 5–7, 12–13, 19–20, 31–33, 61–62; impact on Latin America, 23–25; impact on Mexico, 7–8, 13–14, 19–20, 68, 72–74, 95–98, 178–89; imports to Mexico, 65, 82–88; Mexican government incentives, 67; tariffs, 8, 20, 76–77, 82, 83–88, 96, 180
- Chin Lanpin, 109
- Chiong Lee, Manuel, 123–24
- Chi Tack Tong Association. *See* Sociedad Chi Tack Tong
- Chiu, Guillermo, 150, 152, 152–53
- Choy, Armando, 131
- Chuffat Latour, Antonio, 114
- Chui, Gustavo, 131, 151–52
- Chung Hwa, 170
- cigar production, Cuban, 122–23

- Cisneros Taja, Victor, 184–87
- CITMA. *See* Ministry of Science, Technology and Environment (Cuba)
- Clinton, Bill, 71
- CMHN. *See* Consejo Mexicano de Hombres de Negocios
- CNIV. *See* Cámara Nacional de la Industria del Vestido
- CNPC. *See* China National Petroleum Corporation
- Colegio del Santo Ángel (Havana, Cuba), 137
- Colegio Universitario San Gerónimo, 57
- Collier, Stephen, 25
- Colosio, Luis Donald, 70
- Communist Party (China), 34–37, 126
- Communist Party (Cuba), 58, 118; Congress, 31, 53
- Communist Party (Mexico), 65
- Communist Party (Soviet Union), 19, 34
- community solidarity, 4
- Confederación de Cámaras Industriales (CONCAMIN), 67, 83–84
- Confederation of Chinese Associations of Mexico (CACHIMEX), 88–89, 180, 196
- Confucius Institute, 138–39
- Confucius Park (Havana, Cuba), 139–40, 140, 148
- ConocoPhillips, 66
- Consejo Coordinador Empresarial (CCE), 9, 81
- Consejo Mexicano de Hombres de Negocios (CMHN), 9, 81, 94
- Cooke, Bill, 159
- coolie trade, 106, 157
- Corbitt, Duvon, 112
- Cordero, Ernesto, 75–76
- Coronel, Rogelio, 107
- Council for Business Coordination (Mexico), 212
- Council of State (Cuba), 122, 123, 137
- Cuban Democracy Act, U.S. (1992), 215
- Cuban Department of Housing, 110
- Cubaniquel, 55–56
- Cuban Revolution (1959), 12
- Cuban School of Wushu, 104, 127–35, 128, 129, 131, 132, 160
- Cuba's National Assembly, 51
- CUPET. *See* National Petroleum Company of Cuba
- Cuvenpetrol, 42
- decentralization, 20, 33, 51, 54–55, 62, 125–26, 135–37, 211
- Decree Law 91, 55, 136
- Decree Law 143, 137
- Decree Law 283, 138
- de Kadt, Raphael, 121, 159, 203
- Délano, Alexandra, 69
- Deng Xiaoping, 34, 51
- deregulation in Mexico, 65–66
- Díaz-Canel, Miguel, 60
- Díaz Porfirio, José, 169
- Dragon in the Room, The* (Gallagher/ Porzecanski), 23
- drug trafficking, 115, 184, 187, 188
- Duke of Argyle, The* (ship), 106
- Durkheim, Émile, 16
- Dussel Peters, Enrique, 89, 92
- Ebrard, Marcelo, 165, 185, 205–6
- Echevarría, Luis, 82
- Economic Commission for Latin America and the Caribbean, 93
- EEZ. *See* exclusive economic zone
- electronics manufacturing, 46
- Ellis, R. Evan, 23–24
- Elorduy Walther, Eugenio, 192
- Empresa Medicuba, 150
- Eng, Carmen, 158
- Eng, Juan, 99, 131
- Eng Herrera, Pedro Jesús (Tai Chao), 106, 107, 115, 116, 139
- Eng Menéndez, Yrmina, 2, 119–21, 120
- Espacio Laical* (journal), 62

- Espinosa, Patricia, 94–95, 97
- European Union (EU), 59–60
- Evans, Peter, 207
- exclusive economic zone (EEZ), 41–42
- Expo China trade fair, 88–90, 96–97, 196, 212–13
- Exxon Corporation, 7, 79
- Exxon Mobil, 66, 214
- Fair of Canton, 191–92, 212
- Fedderke, Johannes, 18, 121, 159, 203
- Feinberg, Richard, 38
- Fernández Jilberto, Alex, 24
- Fiat-Teksid, 94
- financial crisis, global, 53, 75
- Fondo para Pegueñas y Medianas Empresas, 90
- Fong, Flora, 99, 155
- foreign investment: Brazilian in Cuba, 44; Canadian in Cuba, 58; Chinese in Cuba, 37–38, 44–48, 60
- Foreign Investment Law (Cuba), 45, 213
- foreign trade. *See* Chinese trade
- Fox, Vicente, 71–72
- Freedom House, 30
- Frente Democrático Nacional, 69
- From the Great Wall to the New World* (Strauss/Armony, eds.), 24–25
- Frontera, La* (newspaper), 171, 198
- Fukuyama, Francis, 18, 19, 209
- Gallagher, Kevin, 23
- Gao Shoujian, 178, 196, 398
- García Mariño, Miriam, 154–55
- García Triana, Mauro, 32
- GATT. *See* General Agreement on Trade and Tariffs
- Gazpromneft, 42
- GDP. *See* gross domestic product
- Geely, 47, 61, 197
- Geertz, Clifford, 138
- Geming Ge*, 173
- General Agreement on Trade and Tariffs (GATT), 69
- Global Competitiveness Report* (World Economic Forum), 77
- Goldman Sachs, 71
- Gómez Izquierdo, Jorge, 181
- González Oropeza, Manuel, 172
- GPS capital, use of term, 22
- Grand Convention of Anti-Chinese Committees of the Republic of Mexico, 172
- Grand National Pro-Race League, 172
- Gran Meliá Shanghai hotel, 56–57
- Granovetter, Mark, 17
- Grau San Martín, Ramón, 112, 117
- Great Depression (1929–1939), 3, 173–74
- Great Revolutionary Offensive (1968), 103, 116, 156
- Great Wall Drilling Company, 41
- Greene, Graham, 113
- Grito Obrero Campesino* (newsletter), 115
- gross domestic product (GDP): of Cuba, 31, 35, 40, 41, 52; of Mexico, 74–75, 76, 80, 86, 90
- Grupo de la Electrónica, 46
- Grupo Higa, 78
- Grupo para el Desarrollo Integral de la Capital, 47, 126–27, 135
- Grupo Promotor de Barrio Chino, 2, 104, 118–21
- Guanche, Jesús, 117
- Guan Gong, 26
- guanxi*, 14–16, 22, 162, 216–17
- Guerreros Unidos, 78
- Guevara, Ernesto, 34
- Gulf of Mexico, oil exploration, 41
- Guthrie, Douglas, 16
- Habaguanex, 136
- Haier, 45, 46
- Hall, D., 112
- Havana International Trade Fair, 45
- Havana Night Cuban Cabaret, 56

- Hernández, Rafael, 54
- Hernández Hernández, Roberto, 66
- He Shuangrong, 24
- Hirschman, Albert, 88
- Hobsbawm, Eric, 159
- Hogenboom, Barbara, 24
- Hola* (magazine), 78
- horizontal power. *See* vertical/horizontal power
- House of Chinese Arts and Traditions, 142, 158
- Hua, Lin, 24
- huagiao*, 10
- Huanqiu Contracting and Engineering Corporation, 42–43
- Hu-DeHart, Evelyn, 10–11, 219
- Huerta, Victoriano, 169
- Hu Jintao, 26, 37, 39, 46, 49, 50, 61, 102, 123, 143, 192
- Human Rights Commission, 71
- Hun Calzadilla, Julio, 2, 117–18, 119, 120
- identity: community, 113, 122, 136; diasporic, 17, 113, 141, 177, 194; national, 108, 164; personal, 220; racial, 176
- Ifá Iranlowo, 216
- Iguala student killings (September 2014), 78
- IMF. *See* International Monetary Fund
- Impuesto Empresarial a Tasa Única, 187–88
- INAMI. *See* National Institute of Migration
- industrial policy: Mexican state, 66–67, 72–75, 82–83; trust and, 64, 68–82, 156–57; use of term, 76
- Inquiry into Antidumping Quotas against Imports of Chinese Origin, 84
- Instituto Nacional de Estadística y Geografía, 86
- Instituto Tecnológico Autónomo de México, 92
- Inter-American Development Bank, 23
- Inter-American Dialogue, 222
- intermarriage, 171
- International Monetary Fund (IMF), 19, 59, 75, 209
- IQOM Trade Intelligence, 84
- Jacobson, Roberta, 213, 214
- Jiang Jiemin, 38
- Jiang Zemin, 6, 35, 37, 41, 60, 118
- José Wong Brigade, 115–16
- Juventud Rebelde* (newspaper), 151–52
- kau cim* tradition, 143
- Kennedy, John F., 22
- Kirk, John, 140
- Klepak, Hal, 36, 113
- КМТ. *See* Chinese National People's Party
- Kodak, 72
- Kothari, Uma, 159
- Kuang Kong. *See* San Fan Kon
- Kuhn, Philip, 10
- Kuomintang. *See* Chinese National People's Party
- Kurlantzick, Joshua, 23, 43
- Kwong Wah Po* (newspaper), 150–53, 152, 216
- Labrador Ruiz, Enrique, 113–14
- Laig Siu-Yi, 111
- Lane, Cuchillo, 125
- Latin America Facing China* (Fernández Jilberto/Hogenboom), 24
- Latin American and Caribbean Academic Network on China, 222
- Latin American Public Opinion Project (Vanderbilt University), 77
- Latin American Studies Association, 222
- Latin America Research Center, 222
- Lau Quan, Graciela, 144, 154
- Law of Association (Cuba), 154–55
- Law of Merchant Establishments, 185, 205

- “Laws of the Chinese Community of Tijuana,” 197
- Lay Mazo, Ramón, 175
- lazaretto (Mariel), 110
- Lázaro Cárdenas Port, 84
- Lazo Hernández, Esteban, 40
- Leal Spengler, Eusebio, 56, 137, 138, 139, 141–42, 149
- Lee, Christopher, 220
- Lee, Robert, 200
- Lee, Roberto Vargas, 110
- Lenin, Vladimir, 32–33, 215
- León-Manríquez, José Luis, 24, 76
- Ley, Sergio, 85–86
- Li, Jimmy, 89–90
- Liang Baohua, 192
- Li Jianmin, 49
- Li Keqiang, 39, 79
- Lin, Nan, 16, 18, 134, 204
- Linares Savio, María Teresa, 114
- Lineamientos de la política económica y social del partido y la revolución*, 3–4, 9, 31, 33, 54, 57, 58, 62, 135–36, 156, 210–11, 213
- Ling, Juan José, 174–75, 183
- linkage, 4, 20
- Li Peng, 31, 35, 211
- Li San, 146, 149
- Liu Ke Wei, Willy, 195–97, 203, 207
- Li Yuanchao, 60
- Li Zhuohong, 196–97, 207
- López, Kathleen, 114, 139, 141
- Luiz, John, 18, 121, 159, 203
- Lung Kong Association, 143, 144, 154, 159
- Lung Kong Cun Sol, 120
- Madero, Antonio, 169
- Madrid Hurtado, Miguel de la, 7, 68, 70
- Maduro, Nicolás, 43
- Malmierca, Rodrigo, 44–45, 50–51
- Mandarin language, 13–14, 91, 129–31, 138–39, 151, 165, 196–97, 223n3
- Manila and Tait Company, 106
- Manila Galleons (ship), 168
- Manzanillo Port, 84
- Mao Xianglin, 36–37
- Mao Zedong, 6, 34, 175
- maquiladoras, 199
- Marcus, George, 25
- Mariel Free Trade Zone, 63
- Mariel Port, 44–45
- market liberalization, 72
- Martí, José, 129
- Martínez, Francisco, 172
- Martínez, María Isabel, 150
- Marx, Karl, 16
- Mastrapa, Ernel, 26
- Mau, Steffen, 21
- Mau Li, 170
- McKeown, Adam, 11, 167–68
- Medicuba, Empresa, 150
- Mérida Initiative, 188
- Mexican Business Council for Foreign Trade, Investment and Technology, 85
- Mexican Council of Businessmen, 212
- Mexican immigrants, 69–70
- Mexican Tax Administration Service, 81
- Mexico-China Bi-National Commission, 72
- Mexico-China Working Group, 92
- Mexico for Mexicans (slogan), 172
- Michalowski, Raymond, 114
- Ministry of Culture (Cuba), 117
- Ministry of Finance (Mexico), 69, 74–75
- Ministry of Information and Communication (Cuba), 46
- Ministry of Justice (Cuba), 125, 133, 147, 155, 161, 216
- Ministry of Science, Technology and Environment (Cuba), 52
- Ministry of the Economy (Mexico), 67, 76–77, 83–84, 85, 96
- Montes de Oca Choy, María Teresa, 26, 110, 116–17
- Morán, Francisco, 108
- Mujal-León, Eusebio, 54

- Mural, El* (newspaper), 82
- Muralla de China (Great Wall), 145
- Muralla de China, La restaurant, 145, 158
- Murillo, Marino, 55, 154, 213
- Nacional Financiera (NAFINSA), 76
- NAFTA. *See* North American Free Trade Agreement
- Nao de China*, 168
- National Anti-Chinese Workers' League, 172
- National Autonomous University of Mexico (UNAM), 91, 166–67, 167
- National China League, 171
- National Council of Science and Technology (Mexico), 81, 94
- National Electoral Institute (Mexico), 77, 206
- National Immigration Week, 192
- National Institute of Migration (INAMI), 192, 204
- National Petroleum Company of Cuba (CUPET), 41, 55–56
- National Revolutionary Militia, 115
- Naturalization Service, 69
- Navarrete, Alfonso, 86
- NEC (Nippon Electric Company), 72
- Nemak, 93–94
- Newton, Kenneth, 81
- Nib, Kristina, 146, 158
- nickel industry, Cuban, 38, 55–56
- Nonini, Donald, 219–20
- North American Free Trade Agreement (NAFTA), 69–70, 71–72, 85, 94, 95, 199
- Obama, Barack, 43
- Obregón, Álvaro, 171
- OCAO. *See* Overseas Chinese Affairs Office
- OECD. *See* Organisation for Economic Co-Operation and Development
- Office of the Historian of the City (Havana, Cuba), 105, 122, 123, 125, 133–51, 154, 156–57, 158, 160, 215
- oil industry: Cuban, 34, 41–44, 55–56; Mexican, 65, 214
- Old Havana (Havana, Cuba), 137, 142, 143, 147, 150
- Oliveras, Rosa, 47
- One-China policy, 165, 180
- Ong, Aihwa, 25, 218, 219–20
- Ongay Flores, Luis, 194–95
- OPEN. *See* Organization of Petroleum Exporting Countries
- “Operational Plan for Chinese Group Tourists Visiting Cuba,” 56
- opium trade, 110
- Opium War, First (1840–1842), 106
- Oppenheimer, Andrés, 56
- Oquendo* (ship), 106
- Organisation for Economic Co-operation and Development (OECD), 23, 76, 81, 90
- Organización Nacional de Asuntos Tributarios, 145–46
- Organization of Petroleum Exporting Countries (OPEC), 43
- Ortiz, Fernando, 106–7
- Ortiz Rubio, Pascual, 174
- Ortner, Sherry, 138
- Overseas Chinese Affairs Office (OCAO), 13, 177–78, 189–90, 193–94, 196, 210, 216
- Palumbo-Liu, David, 10, 194
- PAN. *See* Partido Acción Nacional
- Parreñas, Rhacel, 17, 130–31
- Partido Acción Nacional (PAN), 71, 74, 89
- Partido Revolucionario Democrático (PRD), 187
- Partido Revolucionario Institucional (PRI), 66, 68–69, 70, 74, 89
- Pelosi, Nancy, 213

- PEMEX. *See* Petróleos Mexicanos
- Peña Delgado, Grace, 164, 173
- Peña Nieto, Enrique, 4, 7, 66, 77–79, 84, 93, 166, 204, 210–11, 214
- People's Republic of China (PRC), 6, 12, 33, 65, 116, 134, 175, 176, 179, 196, 197
- Pereira Hernández, Omar, 56, 133, 212
- Pérez de la Riva, Juan, 110
- Pérez Roque, Felipe, 133
- Pesqueira, Walterio, 171
- Petrocaribe, 43
- Petróleos de Venezuela, 42
- Petróleos Mexicanos (PEMEX), 66, 75, 79–80
- Petronas, 42
- Pew Research Center, 83
- Plan Mexico, 288
- Popular Councils, 136
- Portes, Alejandro, 16, 22–23, 88, 120, 122, 198, 203
- Porzecanski, Roberto, 23
- PRC. *See* People's Republic of China
- PRD. *See* Partido Revolucionario Democrático
- PRI. *See* Partido Revolucionario Institucional
- Pringle, James, 113
- Priority Zone for Conservation (Havana, Cuba), 137–38
- private sector: Cuban, 30, 32–33, 40, 53–54, 57–58, 60–63, 98, 118; Mexican, 67–68, 72–74, 88, 93, 176–77, 206; public-private cooperation, 3, 4, 17, 20, 67–68, 88, 93, 96, 126, 178, 192–93, 206, 217; trust in, 9
- Program for Mexico-China Business Formation, 90–91
- progres program, 71
- ProMéxico, 67, 96
- Pro-Race Committee (Baja California), 171
- Protocol of Indemnity on Chinese Interests (1912), 169
- Provincial Center of Plastic Arts and Design, 117
- public sector: Cuban, 52, 55; Mexican, 67–68, 163; public-private cooperation, 3, 4, 17, 20, 67–68, 88, 93, 96, 126, 178, 192–93, 206, 217; trust in, 9, 23, 81
- Putnam, Robert, 16–17
- Qian Qichen, 35
- Qing dynasty, 169, 173
- Quesada, Gonzalo de, 108–9
- Ranger, Terence, 159
- Reagan, Ronald, 8
- Real Junta de Fomento y Colonización (Spain), 106
- Rebelde, Juventud*, 151
- Reich, Robert, 9
- Rénique, Gerardo, 176
- Renmin University of China, 222
- Repsol, 41–42
- Republic of China, 177
- Revolutionary Armed Forces, 54
- Reynoso Nuño, Javier, 192
- Ritter, Archibald, 135
- Rivera, Angélica, 78
- Roberts, Walter, 113
- Roch, Eugenio Anguiano, 176
- Rodríguez, Abelardo L., 174
- Rodríguez, Yenisel, 63
- Roig de Leuchsenring, Emilio, 137
- Romeu, Rafael, 59
- Rosneft, 42
- Rousseff, Dilma, 44
- Royal Dutch Shell, 66
- Rubin, Robert, 71
- Rubio, Laura, 92
- Saco, José Antonio, 108
- Salinas de Gortari, Carlos, 69, 70–71, 77
- San Fan Kon (Kuang Kong), 142, 143, 144, 148, 159

- San Man Woo medical center, 149–50, 151
- Santiago de Cuba Port, 210
- SARS. *See* severe acute respiratory syndrome
- Scarabeo-9 Ultra-Deepwater Rig, 42
- Schiavone Camacho, Julia, 174
- Schneider, Ben, 81
- School of Fine Arts (Baja California), 190
- School of Government, 22
- Schwartz, Rosalie, 101, 112–13
- Sensenbrenner, Julia, 16, 122
- Serra Puche, Jaime, 69
- severe acute respiratory syndrome (SARS), 74
- shale gas, 43
- Shambaugh, David, 210
- Shanghai Park (Havana, Cuba), 139–40, 140
- Sino-Cuban relations, 33–40, 116, 155, 160, 211, 214; credits and loans, 6, 37–38, 47, 60–61, 210, 213–14; educational exchanges, 50; electronics, 44–47; oil industry, 41–44; reforms, 52–53; self-exclusion and, 105–15; transportation, 47–49; trust in, 40, 49–50, 102, 210. *See also* Chinese trade
- Sino-Mexican relations, 65–68, 212; associations and, 165–66; trust in, 65, 67, 95–96, 126, 162, 165, 178, 197–99. *See also* Chinese trade
- Sinopec, 41
- Sio Wong, Moisés, 132
- Siu, Lok, 17, 110, 130–31
- Skocpol, Theda, 19
- slave trade, 106
- Slim, Carlos, 80
- small and medium-size enterprises (SMEs), 4; funding and support for, 8–9, 20, 52, 58–60, 75, 80, 90, 96; horizontal linkages, 17, 67–68, 83, 96, 98, 105, 158–59, 207
- social capital, 4, 162; bonding, 16–17, 147, 220; bridging, 16–17, 147; intermediaries and, 18; negative, 199–201; networks, 22, 189; optimization of, 203; rationalization of, 18–19, 121–22, 135
- Sociedad Chang Weng Chung Tong, 111
- Sociedad Chi Tack Tong, 111, 146
- Sociedad Chung Shan, 111
- Sociedad Kow Kong, 111
- Sociedad Long Sai Li, 111
- Sociedad Lung Kong Cun Sol, 111. *See also* Lung Kong Association
- Sociedad Min Chih Tang, 111, 155, 156
- Sociedad On Teng Tong, 111
- Sociedad Sue Yuen Tong, 111
- Sociedad Wong Kong Ja Tong, 111
- Sociedad Yee Fung Toy Tong, 111
- Songa Mercur, 42
- Song dynasty, 177
- Sony Corporation, 72
- Soviet support for Cuba, 34–35, 103–4, 116
- Special Period in Time of Peace, 6, 56, 137
- State Council of China, 177
- state enterprises, Cuban, 52, 55–56, 62
- state-society engagement, 4, 88, 97–98, 220; trust and, 19, 206; vertical synergies, 5, 8, 12, 17, 55, 62, 68, 83, 89, 96–98, 105, 159, 161, 165, 204–5, 220
- Steele, James William, 109
- Stiglitz, Joseph, 75–76
- Strauss, Julia C., 24–25, 217–18, 220
- Student City Tará, 50
- Suárez Coello, Pablo, 79
- sugar industry (Cuba), 37, 39
- Sun Yat-sen, 171, 173, 177
- surveillance, 46–47
- swine flu (AH1N1), 74
- synergy, 4, 20

- Tai Chao. *See* Eng Herrera, Pedro Jesús
- Tam Kin Cho, 111
- Tang, Min Chih, 120, 155–56
- Tao Jin Rong, 133
- tariffs: Chinese trade and, 8, 20, 76–77, 82, 83–88, 96, 180; smuggling and, 82; trust and, 88
- tax reform, Mexican, 81
- Teatro Shanghai, 113, 115, 139
- technical smuggling, 84–85
- Technip, 42
- Telecommunication Reform Bill (Mexico), 214
- Temas* (journal), 31, 62
- Ten Years' War (1869–1878), 108–9
- Tepito (Mexico City, Mexico), 165, 182–87, 183
- Thatcher, Margaret, 8
- Tiananmen Square incident (1989), 35
- Tien Tan restaurant, 133
- Tölölyan, Khachig, 193–94
- tourism: in Barrio Chino, 103, 112–13, 138, 139–45, 158–59; Chinese, to Mexico, 91, 93, 103, 112–13, 204; in Cuba, 56–57, 140, 143; folklore, 137, 138
- TPP. *See* Trans-Pacific Partnership
- trade sanctions, U.S. against Cuba, 42, 213
- traditional medicine, 149–55
- Transition Trade Agreement on Compensatory Fees (2007), 83
- Trans-Pacific Partnership (TPP), 214–15
- Trápaga Delfín, Yolanda, 176
- Treaty of Friendship and Navigation (Mexico-China), 168, 171
- Treaty of Nanking (1843), 106
- Triana, Juan, 57
- triangulación*, 85
- trust, 4, 5, 7; in Barrio Chino, 102–5, 135, 146–48, 158–59, 161; black markets and, 20–23, 67; Chinese diaspora and, 10, 21–22, 220; of Chinese products, 82; vs. control, 32–33, 215; between Cuba and China, 40, 49–50, 102, 126, 210, 220–21; enforceable, 203, 207, 217; erosion of, 8–9, 15, 63, 77, 82, 83, 88, 148, 187, 189; forms of, 18, 19; generalized, 18, 19, 21–23, 147; horizontal, 19, 67, 77, 88, 148, 158, 161, 220; industrial policies and, 64, 68–82, 156–57; institutionalization and, 121–22; between Mexico and China, 65, 67, 95–96, 162, 165, 178, 197–99, 220–21; particularized, 18, 147; of police, 87; politics of, 19–20, 23–28, 32, 49, 65, 68–82, 212, 222; tariffs and, 88; transnational, 21, 162; vertical, 77, 88, 98, 104, 158, 188
- U.K. Export Finance, 80
- UNAM. *See* National Autonomous University of Mexico
- Unión del Centro Histórico (Mexico City, Mexico), 184, 186
- United Nations Human Rights Commission, 71–72
- Universidad de Ciencias Informáticas, 46
- Universidad Nacional Autónoma de México, 222
- University of Havana, 110, 138–39, 222
- U.S. Christian Anti-Communism Crusade, 176
- U.S. Federal Reserve, 68
- U.S.-Mexico Transboundary Hydrocarbons Agreement, 66, 214
- Vagas Lee, Roberto, 128–30
- Valdés Menéndez, Ramiro, 46
- Valdez Gutiérrez, Rodolfo, 192
- Valdez Mingramm, Rafael, 93
- Vanderbilt University, 77
- Van Ziegert, Sylvia, 143–44
- Vargas Arreola, Eloy, 91
- Vargas Lee, Roberto, 110, 127–35, 128, 148–49, 156, 160

- Vasconcelos, José, 166–67, 174
 Vedado, El (Havana, Cuba), 146–47
 Velázquez Loza, Antonio, 199
 Velázquez Morales, Catalina, 172
 vertical/horizontal power, 4, 17, 19, 33, 88, 162. *See also under* small and medium-size enterprises; state-society engagement; trust
 Vidal, Josefina, 214
 Videgaray, Luis, 84
 Villa, Francisco “Pancho,” 169
 Villanueva, Manuel, 107–8
 VTech, 72
- Wang Gungwu, 10, 175, 177, 219
 Wang Yiwei, 213
 Weber, Max, 203
 Wen Jiabao, 37, 39
 Will, George, 19
 Wonders, Nancy, 114
 Woo Chung-yen, 169
 Woolcock, Michael, 17, 87–88, 217
 World Bank, 23, 75, 177
 World Confucian Academy, 139
 World Economic Forum, 77
- World Trade Organization (WTO), 51, 72, 83
 Wu Hongyin, 38
- Xi Jinping, 7, 38, 39, 41, 52, 94–95, 210
Xinhua (magazine), 153
 Xu Kezhu, 131
 Xu Shicheng, 66
- Yang, Mayfair, 22
 Yang Jiechi, 94–95
 Yion Lee, Carlos, 120
 Yu Bo, 155
 Yutong, 211–12
- Zapata, Emiliano, 169
 Zapatista uprising, 70
 Zarubezhneft, 42
 Zedillo, Ernesto, 70–71
 Zhang Tuo, 131
 Zhenli Ye Gon, 181
 Zhou Enlai, 33–34, 39
 Zhu Rongji, 36–37
 ZTE, 45