

# ARE TEACHER ABSENCES WORTH WORRYING ABOUT IN THE UNITED STATES?

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## **Abstract**

Using detailed data from North Carolina, we examine the frequency, incidence, and consequences of teacher absences in public schools as well as the impact of a policy designed to reduce absences. The incidence of teacher absences is regressive: when schools are ranked by the fraction of students receiving free or reduced price lunches, teachers in the lowest income quartile average almost one extra sick day per school year than teachers in the highest income quartile, and schools with persistently high rates of teacher absence were much more likely to serve low-income than high-income students. In regression models incorporating teacher fixed effects, absences are associated with lower student achievement in elementary grades. Finally, we present evidence that the demand for discretionary absences is price elastic. Our estimates suggest that a policy intervention that simultaneously raises teacher base salaries and broadens financial penalties for absences could both raise teachers' expected incomes and lower districts' expected costs.

## 1. INTRODUCTION

Whatever the importance of strong training, classroom experience, or advanced pedagogical methods for the scholastic development of students, these factors can have scant effect on a day when a teacher is absent from school. Teacher absences are an endemic problem in developing countries (Banerjee and Duflo 2006; Chaudhury et al. 2006). Baseline teacher absence rates in the range of 20 to 44 percent have been reported in studies of policy interventions in Kenya and India (Glewwe, Ilias, and Kremer 2003; Duflo and Hanna 2005). Interventions designed to reduce teacher absence, or improve teacher performance generally, have met with mixed success in these settings (Banerjee and Duflo 2006).

The rate of teacher absence in the United States is much smaller than in these developing countries, and the availability of substitute teachers may further lessen the potential harm from teacher absences in this country. Previous studies suggest absence rates for teachers in the United States on the order of 5 percent, or about 9 days per 180-day working year.<sup>1</sup> Perhaps for this reason, there is surprisingly little research on teacher absences in the United States. Compared with workers in other occupations, however, American schoolteachers appear to have relatively high rates of absence. By comparison, ostensibly similarly measured rates of absenteeism due to sickness average less than 3 percent in the U.S. workforce as a whole.<sup>2</sup> This introduces the possibility that policies specific to public education have contributed to the elevated absence rate and that other policies could be used to reduce it.<sup>3</sup> Potential social gains from reduced absenteeism include improved student discipline and achievement and reduced expenditures on substitute teachers.<sup>4</sup> Previous literature provides conflicting evidence on whether teacher absences are consequential for student achievement in America, where certified substitute teachers are widespread (Ehrenberg et al. 1991; Miller, Murnane, and

1. Ehrenberg et al. (1991), who conducted a survey of 381 school districts in New York State in the mid-1980s, found that teachers took an average of 8.9 days of leave a year. Podgursky (2003) cites a study of New York City schools in 2000–1 showing an average of 11.3 days a year and a U.S. Department of Education survey concluding that 5.2 percent of teachers were absent on any given day. Focusing only on sick leave, Bradley, Green, and Leeves (2005, table 1) report rates for Queensland, Australia, of about 3 percent and a similar rate based on another study in the United Kingdom.
2. Measured as a percentage of hours missed due to illness, maternity or paternity leave, or child care or other family obligations, the rates of absence in 2005 were 2.3 percent in the public sector and 1.7 percent in the private sector. In two similar occupations, it was 2.4 percent in community and social services and 2.7 percent in health care support (U.S. Bureau of Labor Statistics 2006).
3. In addition to the generosity of leave policies, explanations given for the higher absenteeism of teachers include the high rate of infectious illnesses carried by students, the stress of the job, and the expectation that teachers will stay out of school to care for their own children. Such expectations and leave policies are consistent with the notion that teaching as an occupation has traditionally been made to suit working mothers, with short workdays and summers off to accommodate the demands of child rearing (Podgursky 2003).
4. One estimate of the cost of substitutes due to excessive teacher absences is on the order of 0.5 percent of total per pupil expenditures (Roza 2007, p. 5).

Willett 2007). Absenteeism may also have a regressive impact, in which case interventions to reduce it could promote equity as well as efficiency.<sup>5</sup>

This article aims to address the questions of frequency, incidence, and effect as well as the potential impact of leave policy, using data on public schools in North Carolina. We show that the pattern of absence across schools in North Carolina has a disproportionate impact on low-income students. When schools are ranked by the fraction of students receiving free or reduced price lunch, teachers in the lowest quartile average almost one extra sick day per school year compared with teachers in the highest quartile. We also document that elementary students perform worse on standardized tests when they are assigned to teachers who take more absences. This relationship persists in models that incorporate teacher fixed effects. This finding corroborates the work of Miller, Murnane, and Willett (2007). The estimated magnitude of the achievement effects is small, but aggregated across all students in a classroom they imply a non-negligible impact of absences on aggregate achievement.

Our study of the potential impact of leave policy on absences follows several existing studies on the subject. Ehrenberg et al.'s (1991) detailed analysis of teacher contracts for a large sample of New York school districts revealed that certain provisions were associated with higher usage of leave.<sup>6</sup> Currently some districts in the United States offer bonuses for teachers who take a minimal number of absences; one district raffled off a new car among all teachers with perfect attendance. At the school level, some schools distribute to teachers at the end of the year any unused funds earmarked for substitute teachers.<sup>7</sup> A randomized evaluation of a comparable bonus program for teacher attendance in India found that the teacher absence rate was halved in treatment schools (Duflo and Hanna 2005). In addition, administrative rules covering teachers' reporting of absences have also been associated with differential rates of teacher absenteeism (Imants and Van Zoelen 1995).<sup>8</sup>

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5. One of the rare stories in the general readership news media that did touch on teacher absences, published in the *Chicago Tribune*, illustrates some of the issues lurking beneath the surface. Based on analysis of several years of data for the Chicago public schools, the *Tribune* reported chronic absenteeism concentrated among some teachers in a subset of the district's schools. In twenty-two elementary schools, most of which served poor and minority students, per teacher absences averaged more than twenty days a year—a rate lower than that observed in developing countries but quite substantial in a local context. In these schools, substitutes attempted to do little teaching, and discipline deteriorated (Dell'Angela and Little 2006).
  6. These provisions included larger than average numbers of leave days allowed overall, larger numbers of days for bereavement leave, the presence of "sick leave banks," whereby teachers may borrow leave days not used by other teachers, and smaller numbers of contractually specified professional leave. The authors also found that policies specifying the "buyback" of unused sick days—in cash or in the form of additional retirement benefits—appeared to influence the use of sick leave, with more generous buyback rates associated with fewer absences.
  7. For examples of some current policies regarding teacher absences, see Hobbs 2002, Kossen 2006, and Graham 2006.
  8. For a number of references to studies of practices designed to reduce teacher absences, see also Miller, Murnane, and Willett (2007).

We evaluate the impact of a North Carolina policy that permits teachers to continue taking sick days once they have exhausted their supply of “free” days, at the cost of \$50 per day. The dependence of available sick days on the duration of a teacher’s employment history and the number of sick days taken in prior years generates idiosyncratic variation in the point at which teachers face a price increase. Our estimates, derived from a modified form of survival analysis, indicate that the likelihood of taking an additional sick day, on the margin, is significantly lower when the cost is \$50 rather than zero. Back-of-the-envelope calculations suggest that applying the \$50 penalty to all sick days starting with the first would reduce the average number of sick days taken by slightly more than one, or about 15 percent. Given the savings that would result from cutting back on the use of substitute teachers, districts could raise base salaries sufficiently to increase teachers’ expected income while still realizing cost savings.

The second section describes the data used in the present study and summarizes the broad patterns; the third analyzes correlates of absenteeism; the fourth focuses on the distribution of teacher absence across schools; the fifth examines the effect of teacher absence on student achievement; and the sixth evaluates the impact of financial penalties on absence taking. The article ends with a brief conclusion.

## 2. DATA

Our data on teacher absences were provided by the North Carolina Department of Public Instruction, the central state agency that collects uniform administrative data from all of the state’s school districts.<sup>9</sup> These administrative data cover the years 1994–95 to 2003–4. We were able to link them to other administrative records on teachers by means of identifying numbers, supplied by the North Carolina Education Research Data Center, encrypted to preserve confidentiality. For virtually all teachers, the data set gives the number of days absent, by pay period and reason, and for most purposes we aggregate these data into annual totals for each teacher by year.

As is common in public school districts across the country, teachers in North Carolina are permitted to take a limited number of days off from work for sickness without losing pay or benefits, and these may include days when a child is sick or a doctor visit is scheduled. In addition, teachers may take off days for other reasons, with full or partial pay, without losing other employee benefits. Although the rules covering such absences are both copious and

9. Over the period covered by our data, the number of school districts in the state was reduced through consolidation, from 119 to 117. Throughout, the consolidated district definitions are used to classify data by district.

complicated, it is worth highlighting a few that apply to the most important types of absences—sick leave and vacation leave.

Sick leave is credited to teachers in North Carolina at a flat rate of one day per month of work. Significantly for our study of teacher absence, this sick leave can accumulate in a teacher's account indefinitely and without limit, potentially giving some experienced teachers the ability to take very long spells of sick leave if necessary without losing either their teaching position or their employee benefits. But another provision means that there are real costs to using this leave: at the time of a teacher's retirement, any unused sick leave is converted to additional service credit and thus higher pension benefits in the state's defined benefit system. A teacher who has exhausted her store of sick leave can take as many as twenty additional days of extended sick leave but will be subject to a \$50 reduction in salary per day.

A second category of absence, which we label personal leave, covers voluntary absences other than sick leave. A day of leave in this category entails a deduction in pay, either \$50 or a full day's pay.<sup>10</sup> A teacher who is absent due to illness but who has run out of accumulated sick leave and extended sick leave would be forced to use a type of leave in this category.

The third category is vacation (or annual) leave. Unlike sick leave and personal leave, which are by their nature usually unexpected and often disruptive to classroom instruction, vacation leave by design typically entails little disruption of classroom routines. Most days taken in this category are in fact mandated to coincide with school vacation days, and teachers are not allowed to take other days off as vacation days without a principal's permission. During their first two years of service, teachers are credited with exactly the number of scheduled days of vacation during the school year that they earn (ten), thus leaving no additional days for them to use. In subsequent years, teachers earn more than this minimum, at rates that rise with experience.<sup>11</sup> Combined with the ability to accumulate sick leave indefinitely, this rising rate for vacation leave means that being absent from school is generally easier for teachers as they gain more years of experience. Consequently, as we show below, average absence rates due to sickness and vacation tend to rise with experience. The only significant remaining category of leave is administratively mandated leave, usually for training and rarely held at a time that conflicts with classroom instruction.

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10. One form of what we generically label here as personal leave has the official name of personal leave, which accumulates at a rate of 0.2 days per month of work. This form is subject to the \$50 reduction in salary per day.

11. The rate of accumulation for vacation leave rises from 1.15 to 2.15 per month, the top rate applying to teachers with twenty or more years of experience. A maximum of thirty days of vacation leave may be carried forward from one year to the next, with the excess converted to sick leave.

**Table 1.** Mean Absences by Type, 1994–95 to 2003–4

Year	Type of Absence				
	Total	Sick Leave	Personal Leave	Annual Vacation Leave	Administrative
1994–95	24.0	7.2	0.6	13.3	2.3
1995–96	23.1	7.0	0.6	12.9	2.1
1996–97	22.8	7.0	0.6	12.3	2.3
1997–98	21.9	6.9	0.5	11.5	2.4
1998–99	22.0	7.1	0.6	11.3	2.4
1999–2000	21.5	6.9	1.1	10.9	2.4
2000–1	21.7	7.2	1.1	10.8	2.5
2001–2	20.4	6.9	1.1	10.0	2.3
2002–3	20.6	7.1	1.2	9.9	2.3
2003–4	22.0	7.6	1.2	10.4	2.7

Notes: Table includes teachers working at least ten months. Sick leave includes sick leave, extended sick leave, and sick leave bank; personal leave includes personal leave, absence with deduction, absence without pay, voluntary shared leave, child involvement leave, and other absence; annual vacation leave includes annual leave and annual leave for catastrophic illness; administrative includes absences without deduction. See appendix table A.1 for a complete list of leave categories.

Source: North Carolina Education Research Data Center.

Table 1 summarizes the main categories of leave taken by North Carolina teachers between 1994–95 and 2003–4. For the period, sick leave averaged 7.1 days per teacher, for a rate of about 3.9 percent based on a 180-day school year. Adding in personal leave, which averaged about 0.9 days over the period, yields a slightly higher average rate of roughly 4.4 percent, a rate that is in the same ballpark as the 5 percent suggested in the few previous studies of teacher absences.<sup>12</sup> Because they are usually not planned, absences in the sick leave and personal leave categories are of paramount significance for the functioning of schools, and it is for this reason that we focus on them in the analysis in succeeding sections of the article.

Under annual vacation leave, table 1 reveals a fairly steady decline, from about thirteen days to about ten over the period. Based on our conversations with school administrators, we believe this decline is largely an artifact of differing and changing administrative practices. Since the first ten days of vacation leave correspond to mandatory school holidays, the amount charged to a full-time teacher should never be less than ten, and indeed for most districts the average number of vacation leave days is well above ten. But for reasons not entirely clear to administrators in the affected districts or in the

12. See note 3.

state education department, the reported numbers for some districts are much lower, in some cases covering only the excess vacation days above ten.<sup>13</sup> For this reason, our statistical analysis involving vacation leave in succeeding sections examines variations only among teachers within the same district in the same year, thus allowing for practices in this regard to differ across districts as well as to change over time within each district. The last category of leave shown in the table, administrative leave, shows little variation over time, although it does differ across districts.<sup>14</sup>

As described above, the rules for accumulating leave explicitly favor more experienced teachers. Not only can teachers carry forward some vacation leave and all sick leave, the rate at which teachers earn vacation leave increases with experience. The actual usage of leave reflects these factors, as illustrated by the distribution of leave by experience level, shown in figure 1, for the 2000–1 school year. Novice teachers have the lowest average usage of sick leave, at 4.8 days a year, compared with over 8 days a year for teachers with five to ten years of experience. Vacation leave also tends to rise with experience, at least up to the last experience group. Excepting the most experienced teachers, both personal leave and administrative leave are essentially constant across the experience groups. To summarize, the most prominent regularity with respect to experience is the markedly lower rate of sick leave for inexperienced teachers.

At the individual level, absence rates differ widely across the teacher workforce, and they also differ across schools and districts. To give an indication of their variation at the individual level, figures 2 and 3 present histograms for days of absence per year for North Carolina public school teachers over the years 1994–95 to 2003–4. Figure 2, which shows the distribution of absences for sick plus personal leave, reveals that the modal number of days of sick plus

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13. Conversations with payroll and finance personnel in a number of districts and in the Department of Public Instruction uncovered various explanations for large jumps in reported vacation leave, including the adoption of new software, related changes in recordkeeping (including keeping parallel records over a period leading to duplicate leave records), an agreement to compensate teachers with annual vacation leave in return for working at school athletic events, and the practice in a few districts of recording only days of annual leave above the ten mandated days. These practices all appeared to be consistent with state policy, although they resulted in reported numbers of annual vacation leave days apparently inconsistent with state policy. Nonetheless, the extent to which otherwise similar districts differed in their average annual leave amounts could not be fully explained by any official.
  14. For a detailed list of all leave categories and their frequency in one year, see appendix table A.1. Although the data available to us are very rich, we had to make a few adjustments to deal with several imperfections in the administrative records. First, records of absences for some teachers in some years were missing. We drop these teacher-year observations. For the years 1994–95 to 2000–1, these observations accounted for fewer than 1.5 percent of the total, but the percentage of missing teachers rises to 3.4 percent, 10.1 percent, and 10.9 percent in the years 2001–2 to 2003–4. Second, we dropped the few observations with negative days of total leave or sick plus personal leave (most likely reflecting adjustments to a previous year's record) and those showing more than 150 days. Because they affected such small numbers of teachers, none of these adjustments made any appreciable difference in results.

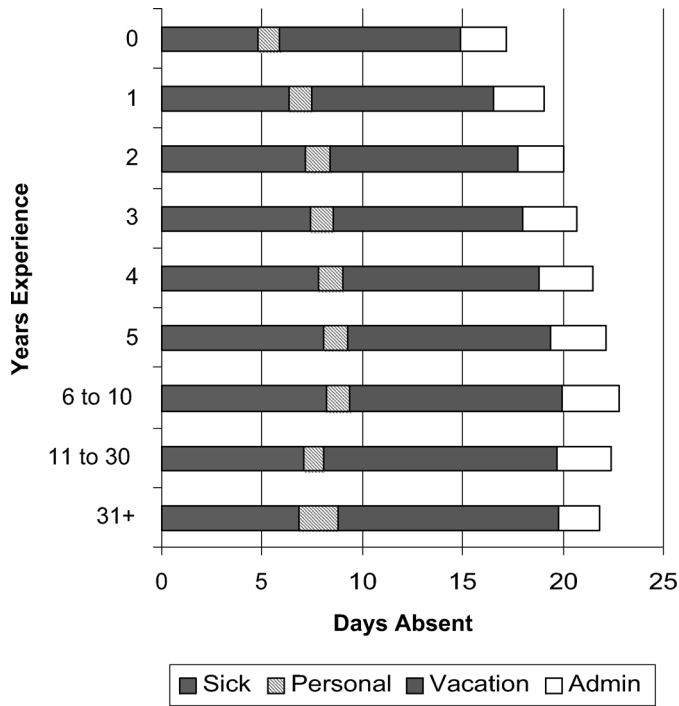


Figure 1. Distribution of Absences by Years of Experience, 2000–1

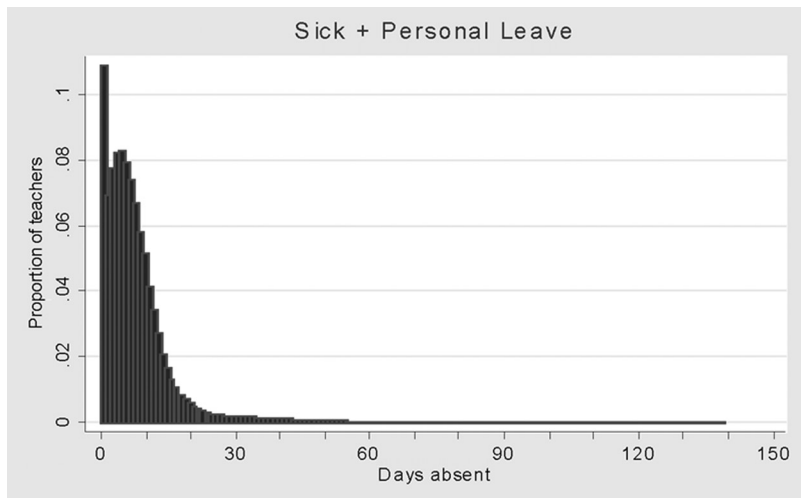


Figure 2. Frequency Distribution, Sick and Personal Leave

personal leave over the period was zero. The median was six, and the mean was eight. A very small number of teachers accounted for a disproportionate share of the total days taken: the 10 percent of teachers showing the most days of sick plus personal leave accounted for one-third of all teacher-year observations.



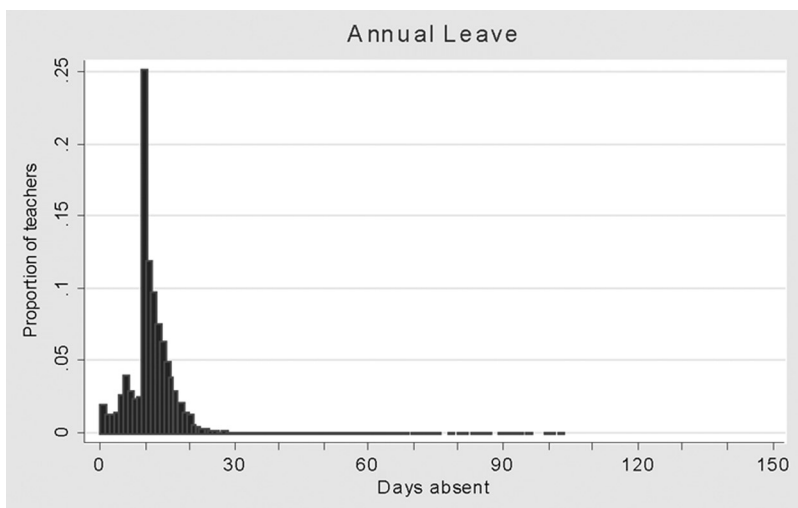


Figure 3. Frequency Distribution, Annual (Vacation) Leave

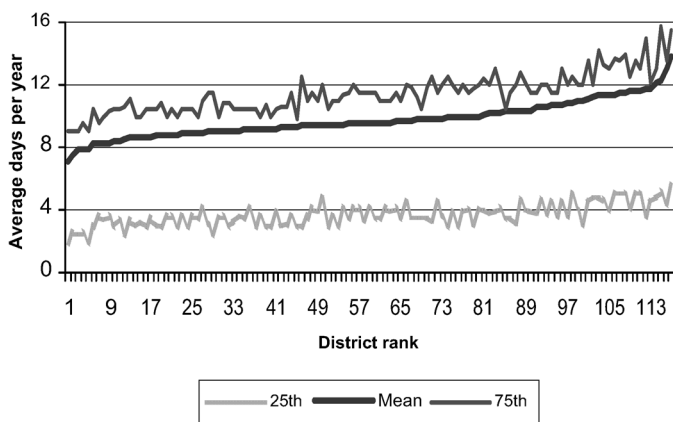


Figure 4. 25th Percentile, Mean, and 75th Percentile for Sick Plus Personal Leave Absences, by District Rank

The frequency distribution for vacation leave, shown in figure 3, reveals two peaks, one at six days and the other at ten, a result of the apparent anomaly in the reporting or recording of annual leave noted in the previous section. The higher peak reflects the standard practice whereby all teachers are automatically charged with the ten days per year corresponding to school holidays, with any excess discretionary annual leave days added on top. The lower peak reflects the sizable number of districts that, at least in some years, averaged significantly fewer than the standard ten days per teacher.

Absence rates varied markedly across schools and, to a lesser extent, across school districts. Figure 4 illustrates the variation across districts by first

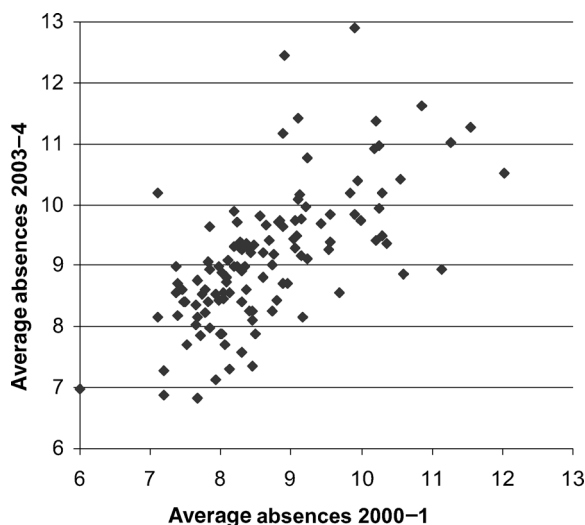


Figure 5. Plot of District Average Rate of Sick Plus Personal Leave Absences in 2000–1 and 2003–4

showing the average sick plus personal absences ranked from lowest to highest in the state. Whereas fifteen districts averaged fewer than eight absences per teacher, seven districts at the top had more than eleven per teacher. To show the amount of variation within districts, the figure also plots for each the 75th and 25th percentile number of absences. Not surprisingly, most of the variation across districts occurs at the top of the distribution. It is worth noting that such rankings by district tend to be fairly stable over time. As illustration, figure 5 shows the scatter plot of average absence rates by district in school years three years apart. The high intertemporal correlation suggested by the figure is also indicated by a correlation coefficient of .653.<sup>15</sup> Needless to say, districts with consistently high rates of absence, as well as problematic schools within districts, constitute a legitimate source of concern if teacher absence disrupts the educational process. Variations such as these across schools and districts point to the need for more research on institutional and organizational factors that may be associated with persistent differences. It may be especially important to better understand the role of principals in controlling teacher absenteeism.

### 3. WHICH TEACHERS ARE ABSENT MOST OFTEN?

To understand what kinds of teachers tend to be absent most often, we estimated ordinary least squares (OLS) regressions with absences of different types as the dependent variable. We pooled records over the nine school years from 1994–95 to 2003–4. Including all classroom teachers working at least

15. These high absence districts are small and are located in the coastal plain and the far western mountains.

ten months yields a sample of more than 492,000 observations. Covariates used as explanatory variables include the teacher's gender, race, age, and years of experience, information on the teacher's education and teacher credentials, and information on the teacher's school and district. Because of the strong indication, noted above, that the conventions for recording vacation leave were not constant across districts or over time, regressions that included such leave were estimated with district-by-year fixed effects. For the sake of comparison, regressions for sick plus personal leave were estimated with and without these fixed effects, the resulting estimates being very close to each other.

Table 2 presents a subset of the estimated coefficients for these regressions. Estimates in column 2.1 are taken from the regression for sick plus personal leave that includes year indicators as well as variables describing district, school, and individual characteristics.<sup>16</sup> In contrast, the remaining equations in the table, because they employ district fixed effects, omit unchanging district measures as well as year indicators. With respect to demographic characteristics, column 2.1 shows first that black and other nonwhite teachers took slightly less sick and personal leave than white teachers. The association with age and gender is modeled with a series of dichotomous age indicators and interaction terms with gender. The pattern of estimates for these indicators (not shown in the table) indicate that female teachers, like female workers in the workforce at large, are absent more often than men. For example, the estimates imply that female teachers averaged 3.2 more days of sick plus personal days of leave than male teachers at ages twenty-five and thirty-five and 1.3 more at age forty-five.<sup>17</sup>

The experience indicators reveal a pattern that reflects the limited amount of sick and personal leave that new teachers can accumulate. In their second year, teachers took an average of 1.4 more days than they did in their first. This gap increased to 2.1 days in their third and fourth years but varied thereafter. Inexperienced teachers therefore had considerably fewer absences due to illness and other personal reasons than those with at least several years' experience. As we note below, inexperienced teachers also took less vacation leave. Teachers who graduated from a college in a bordering state had slightly more absences than other teachers, which might reflect occasional trips home. Fewer days were taken by teachers with high test scores, with master's degrees, who had National Board certification, or who had graduated from a very competitive college. Teachers in schools with higher percentages of free lunch recipients tended to have higher absence rates, and the same is true for the

16. Descriptive statistics for the variables used are in appendix table A.2, and the full set of estimated coefficients corresponding to equation 2.1 is given in appendix table A.3.

17. Ichino and Moretti (2006, table 1, p. 37) report that overall, female workers in the United States average about three more days of illness-related absences than males, with a smaller difference for unmarried and childless workers. In separate regressions by gender, these differences are reflected in part in larger experience effects for women than men.

ARE TEACHER ABSENCES WORTH WORRYING ABOUT?

**Table 2.** Selected Coefficients from Regressions Explaining Teacher Absences: Pooled Data for 1994–95 to 2003–4

<b>Dependent Variable</b>	<b>2.1</b>	<b>2.2</b>	<b>2.3</b>	<b>2.4</b>
<b>District by Year Fixed effects?</b>	<b>Sick and Personal Leave No</b>	<b>Sick and Personal Leave Yes</b>	<b>Annual (Vacation) Leave Yes</b>	<b>Sick, Personal, and Vacation Leave Yes</b>
Black	-.507 (.127)	-.415 (.130)	.288 (.053)	-.026 (.140)
Other nonwhite	-.493 (.297)	-.108 (.300)	-.126 (.122)	-.247 (.324)
Experience				
1 year	1.419 (.101)	1.430 (.101)	.736 (.041)	2.196 (.109)
2–3 years	2.094 (.101)	2.103 (.101)	1.178 (.041)	3.309 (.109)
4–5 years	2.518 (.112)	2.566 (.112)	1.522 (.046)	4.086 (.121)
6–10 years	2.395 (.124)	2.467 (.126)	2.036 (.051)	4.480 (.136)
11–30 years	1.693 (.155)	1.799 (.160)	2.531 (.065)	4.311 (.173)
Over 30 years	3.574 (.192)	3.694 (.197)	1.780 (.080)	5.546 (.212)
Graduated NC college	.075 (.044)	.072 (.044)	.684 (.018)	.723 (.048)
Graduated college in state bordering NC	.215 (.067)	.190 (.067)	.168 (.027)	.349 (.073)
Teacher test score	-.316 (.019)	-.318 (.019)	-.026 (.008)	-.343 (.021)
Teacher has master's degree	-.227 (.048)	-.219 (.049)	-.281 (.020)	-.521 (.053)
National Board certified teacher	-1.024 (.094)	-1.006 (.094)	-.095 (.038)	-1.007 (.102)
Graduated "very competitive" college	-.223 (.052)	-.224 (.053)	-.019 (.022)	-.215 (.057)
Middle school	-.398 (.085)	-.391 (.086)	-.006 (.035)	-.407 (.093)
High school	-.835 (.076)	-.804 (.077)	-.099 (.031)	-.899 (.083)
School % free lunch × elementary school	.167 (.175)	.206 (.181)	.127 (.074)	.328 (.195)
School % free lunch × middle school	.745 (.249)	.825 (.255)	-.008 (.104)	.808 (.276)
School % free lunch × high school	1.248 (.292)	1.222 (.301)	-.149 (.122)	1.121 (.325)
District % free lunch	.216 (.287)			

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Table 2. Continued.

Dependent Variable	2.1	2.2	2.3	2.4
	Sick and Personal Leave No	Sick and Personal Leave Yes	Annual (Vacation) Leave Yes	Sick, Personal, and Vacation Leave Yes
School % nonwhite	.503 (.154)	.608 (.158)	.063 (.064)	.630 (.170)
District % nonwhite	-.438 (.221)			
R <sup>2</sup>	.036	.034	.064	.043
Mean of dependent variable	8.68	8.68	11.31	19.98
Number of observations	498,825	498,825	498,660	498,256

Notes: Standard errors in parentheses. Other variables in regression specifications included whether teacher was male, teacher age indicators, interaction term between male and teacher age, log of ratio of teacher salary to other teacher salaries within 30 miles of district, log of teacher salary, log of ratio of teacher salary by teacher experience/salary type to nonteacher salaries for counties within 30 miles of district, whether graduated from college deemed competitive according to *Barrons* ranking, county unemployment rate, and black teacher/nonwhite student percentage and other nonwhite teacher/nonwhite student percentage interaction terms. Equation 2.1 also includes the log of growth in district enrollment between 1990 and 1995 and the log of district enrollment indicators for school year along with rural district and mountain and coastal region indicators. For the full list and means of equation 2.1 variables, see appendix table A.2. The full set of estimated coefficients corresponding to equation 2.1 is given in appendix table A.3. Equations 2.2–2.4 use district-year fixed effects.

Sources: North Carolina Education Research Data Center; authors' calculations.

district free lunch percentage, but none of the estimated effects is very large on its own. For example, the coefficient for proportion eligible for free lunch in high schools implies that increasing a school's free lunch share from the 25th to the 75th percentile would increase average absences for all the school's teachers by only about one-fifth of a day per year. The estimated effects for middle school and elementary schools are smaller.<sup>18</sup> The district free lunch percentage has almost no effect on absences. As for proportion nonwhite, the school's proportion is positively associated with absences while the district's is negatively correlated. Although these estimates seem to give little reason for concern that low-income or minority students are experiencing very elevated rates of teacher absence, it will be important to examine the actual incidence of high absence rates, as we do in the next section.

The table's remaining three regressions employ district-by-year fixed effects, which means that all coefficients reflect only differences within districts in a given year. Equation 2.2, which is directly comparable to equation 2.1, produces very similar estimated coefficients. This similarity suggests that

18. For the 25th and 75th percentiles at each level, see table 3 notes.

unaccounted-for differences across districts or over time are not important in explaining variation in sick plus personal days. Equation 2.3, which examines annual vacation leave, reveals several contrasts with the comparable equation for sick plus personal leave. One difference is a reduction in the experience gradient. Teachers with two to three years of experience took 1.2 vacation days more than novice teachers, compared with 2.1 more sick plus personal days. Because vacation leave accumulates at a rising rate, more is used in later years, until after thirty years, when it is presumably being saved to augment retirement benefits. In addition, in contrast to equation 2.2, North Carolina college graduates took an extra half day of vacation and National Board certified teachers took an extra day. The effects of free lunch and racial composition virtually disappear in explaining vacation leave.

In order to arrive at a comprehensive measure of absences most likely associated with lost teaching time, we summed all absences not associated with administrative reasons, shown in equation 2.4. By and large, the coefficients in this model reflect the patterns seen in equation 2.2.

#### 4. DISTRIBUTIONAL ASPECTS OF TEACHER ABSENCE

Do teacher absences occur more frequently in schools serving low-income students? If so, absences would join the list of unfavorable school characteristics that disproportionately affect disadvantaged students, such as having inexperienced teachers.<sup>19</sup> Our data from North Carolina indicate that teacher absences do indeed have this kind of distributional impact. As shown in equations 2.2 and 2.4 in table 2, otherwise similar teachers have slightly higher rates of absence when they teach in schools and districts where higher percentages of students are eligible to receive free lunches; equation 2.1 implies district-level differences as well but with racial composition going in the opposite direction. But it is not obvious that these regression results necessarily imply higher absence rates for low-income schools because the regressions also indicate lower absence rates for inexperienced teachers, whom we know from previous work to be more numerous in these same kinds of schools and districts (Clotfelter, Ladd, and Vigdor 2005; Clotfelter et al. 2007). To understand the full distributional impact, therefore, one needs to compare actual rates of incidence by income level.

Table 3 presents tabulations showing for one year the average number of absences taken by teachers in schools falling into each quartile of schools defined by free lunch percentage. To allow for the differences in take-up of free lunch by school level, the averages are shown separately for each school

19. For empirical studies of distributional patterns of school resources, see Betts, Rueben, and Danenberg (2000) and Clotfelter, Ladd, and Vigdor (2005).

**Table 3.** Average Absences per Teacher, Selected Categories, by School Income Quartile, 2000–1

	<b>Lowest Income Quartile</b>	<b>2nd Quartile</b>	<b>3rd Quartile</b>	<b>Highest Income Quartile</b>
Elementary schools				
FTE teachers	9,946	10,187	9,930	9,597
All absences	23.8	23.2	23.8	23.4
Sick leave	8.5	8.0	8.2	7.8
Personal leave	1.9	1.9	1.8	1.8
Annual vacation leave	10.7	10.7	11.3	11.2
Middle schools				
FTE teachers	4,439	4,507	4,512	4,449
All absences	23.0	22.1	22.3	22.3
Sick leave	8.2	7.8	7.6	7.3
Personal leave	1.9	1.6	1.5	1.5
Annual vacation leave	10.3	10.4	10.6	10.8
High schools				
FTE teachers	5,827	5,743	5,744	5,844
All absences	22.9	20.4	21.6	21.3
Sick leave	7.5	6.6	6.6	6.5
Personal leave	1.8	1.5	1.5	1.5
Annual vacation leave	10.6	9.8	11.2	10.8

Notes: FTE = full-time equivalent. Schools are classified by quartiles of percent free lunch, where the quartile breaks are defined separately for elementary, middle, and high schools, taking all years together. Income quartiles are based on FTE teacher counts. Where data on percent free lunch were missing, data for the school in the previous year or the following year were used instead, where possible. All remaining schools were dropped. The lowest income quartile refers to schools with the highest percentage of students eligible for free lunch. For the state's schools, the 25th, 50th, and 75th percentiles for proportion free lunch were, respectively .244, .360, and .516 in elementary schools; .204, .298, and .428 in middle schools; and .103, .169, and .268 in high schools. Absences are for ten-month year or year equivalent.

level. For each level, the average number of teacher sick days is highest in the bottom income quartile and lowest in the most affluent quartile. The differences between top and bottom quartiles in mean sick days is on the order of one day per teacher or less. Likewise, personal leave tends to be highest in low-income schools, but the differences across the income spectrum are not large. In contrast, annual vacation leave tends to rise with income quartile (recall, however, that reporting conventions differ across districts). Because more affluent schools tend to have more experienced teachers, and those teachers have more access to annual leave days, this result is not surprising. In any case, one would expect that days of annual leave do not carry with them the same potential for lost instruction time that sick days do, since these absences

**Table 4.** Prevalence of High-Absence Schools, by Income Quartile, Combined Years, 1994–95 to 2003–4

	Lowest Income Quartile	2nd Quartile	3rd Quartile	Highest Income Quartile
Elementary schools	33.9	24.7	22.3	19.4
Middle schools	25.6	15.4	10.4	7.8
High schools	16.0	5.3	1.8	3.2

Notes: Schools are classified by quartiles of percent free lunch, where the quartile breaks are defined separately for elementary, middle, and high schools, taking all years together. (See notes, table 3.) Table entries indicate weighted percentage of schools by income quartile that were in the highest quartile of average absences, taking all years together (more than 9.84 sick + personal days per teacher), in at least five years in the period 1994–95 to 2003–4, where the weights are FTE teachers times years in the sample. A school that appears in different income quartiles over the period will be reflected according to the number of years and FTE teachers in each income quartile. Schools appearing in fewer than five years were omitted.

require a principal's approval and are thus most often taken during teacher workdays rather than on school days.

If teacher absences are harmful to learning, they are apt to be especially damaging if they are schoolwide and occur year after year. Indeed, persistently high absenteeism appears to be one hallmark of troubled schools.<sup>20</sup> For this reason, we sought to find out if some schools in our sample tend to experience consistently high rates of absence and, if so, whether those schools serve low-income students. We looked at schools that had been, in at least five of the ten years covered by our data, in the highest quartile of average sick plus personal days. Out of 2,094 schools that were in our data for at least five years, 559 qualified by this criterion.

Table 4 shows the prevalence of high-absence schools by schools' income quartile over this period. Each cell in the table gives the percentage of schools, by income level, that fell into the highest absence quartile.<sup>21</sup> The table shows, first of all, that elementary schools are more likely to fall into the high-absence category than are middle schools and that high schools are least prone among all levels. This difference reflects in part the higher average rates of sick leave in elementary schools, as shown also in table 3, but it could also be a reflection of the smaller size of elementary schools, and thus their tendency for wider swings in average absence rates from year to year. Within each level, however, the pattern is quite clear, with high-absence schools being much more prevalent among those with low-income students than those serving student populations with higher average family incomes. For example, whereas a quarter

20. See, for example, Dell'Angela and Little (2006) and Imants and Van Zoelen (1995).

21. Percentages are weighted by full-time equivalent teachers. See table 4 for a detailed description of the calculations.



of middle schools fell into the persistently high absence category, fewer than one in twelve middle schools serving the most affluent quarter of students had such consistently high rates of absence. In sum, low-income students in North Carolina face an appreciably higher chance than affluent ones of attending a school with persistently high rates of teacher absence.

## 5. ABSENCES AND STUDENT ACHIEVEMENT

Common sense suggests that teacher absences will impede students' academic progress. To see if the data are consistent with this reasoning, we estimated variants of a standard value-added model of the form:

$$A_{it} = a A_{it-1} + b Abs_{it} + c X_{it} + u_{it}, \quad (1)$$

where  $A_{it}$  is student  $i$ 's achievement test score in year  $t$  (normalized with mean zero and unit standard deviation),  $Abs_{it}$  is the number of sick plus personal days taken by student  $i$ 's teacher in year  $t$ ,  $X_{it}$  is a vector of student, school, and teacher characteristics,  $u_{it}$  is an error term, and  $a$ ,  $b$ , and  $c$  are estimated coefficients or vectors of coefficients. In this model, the coefficient on number of sick plus personal days taken by a student's teacher,  $b$ , measures the average difference in achievement between otherwise similar students whose teachers differed by one in the number of sick and personal days absent.

We used OLS to obtain the initial estimates reported in model A of table 5. The richness of the available administrative data made it possible for us to match most North Carolina students in grades 4 and 5 to the classroom teachers who taught them math and English. This matching enabled us to compare the academic achievement of students whose teachers differed in the number of sick days taken, holding constant a long list of other student, teacher, and school characteristics as well as the student's previous achievement score. As shown in the table, for math achievement, the coefficient for the absence variable is  $-0.0023$  (s.e. =  $0.0001$ ). This finding implies that having a teacher with ten additional sick days in a year would be associated with a reduced math test score of about 2.3 percent of a standard deviation.<sup>22</sup> By comparison, this effect is slightly larger than that of changing schools and about half the size of the effect of being eligible for the subsidized lunch program. For reading, the coefficient is less than half as large, implying that the same ten-day increase in sick days would be associated with a lower test score of about 1 percent of a standard deviation.

The coefficients that emerge from this simple OLS model, however, are likely to be biased. One possibility is that teacher absences may be correlated with unmeasured aspects of teacher ability or effort, which would cause

22. The complete set of estimates is given in appendix table A.4.

**Table 5.** Teacher Absences and Student Achievement: Basic Estimates and Validity Checks (Estimated Coefficients for Sick Plus Personal Days in Equations Explaining Normalized End-of-Grade Tests, Grades 4–5, 1994–95 to 2003–4)

	Math	Reading	Math	Reading
	No fixed effects		Teacher fixed effects	
Model A				
Number of days absent	-.0023*** (.0001)	-.0011*** (.0001)	-.0017*** (.0001)	-.0009*** (.0001)
Model B				
Number of days absent, July–December	-.0010*** (.0002)	-.0003* (.0002)	-.0007*** (.0002)	-.0004** (.0002)
Number of days absent, January–June	-.0030*** (.0002)	-.0015*** (.0001)	-.0023*** (.0001)	-.0012*** (.0001)
Coefficients significantly different?	Yes***	Yes***	Yes***	Yes***
Model C				
Number of absences covered by certified substitute	-.0020*** (.0002)	-.0005*** (.0002)	-.0017*** (.0002)	-.0006*** (.0002)
Number of absences covered by uncertified substitute	-.0025*** (.0001)	-.0013*** (.0001)	-.0018*** (.0001)	-.0010*** (.0001)
Coefficients significantly different?	Yes**	Yes***	No	Yes**
No. of observations	997,408	1,005,380	1,123,603	1,131,781

Note: Standard errors in parentheses.

\*significant at 10%; \*\*significant at 5%; \*\*\*significant at 1%

Source: North Carolina Education Research Data Center.

omitted variables bias in the coefficient of absences. In this case, the absence variable would reflect the combined effects of otherwise unmeasured characteristics of teachers correlated with high absence rates and the effect of the absences themselves. A second possibility that would threaten the validity of OLS estimates is if absences are influenced by students' performance, thus subjecting OLS to simultaneity bias. Teachers whose students are struggling academically, for example, might tend to take more sick days out of frustration or discouragement.

To account for the possibility of bias due to omitted variables correlated with absences, we followed the approach of Miller, Murnane, and Willett (2007) by estimating an alternate specification using teacher fixed effects. Such an approach depends entirely on variation over time in a teacher's absences to estimate the relationship between absences and student achievement. Additive time-invariant teacher characteristics, which could include unmeasured ability or effort, are swept away and thus cannot lead to omitted variables bias.

These equations with teacher fixed effects yielded somewhat smaller, though statistically significant, coefficients. These fixed effects models imply that ten additional days of teacher absence would be associated with a decline of 1.7 percent of a standard deviation (s.d.) in math achievement and 0.9 percent standard deviation in reading.<sup>23</sup> These magnitudes are less than the 3.3 percent obtained by Miller, Murnane, and Willett (2007) for math but are of the same order of magnitude. By way of comparison, our basic fixed effect achievement regression implies that having a teacher with 1–2 years experience is associated with higher achievement of 7.7 percent standard deviation in math and 4.6 percent in reading.<sup>24</sup>

The endogeneity problem is more difficult to address. In the absence of a good instrumental variable to deal with this problem, we adopted one additional strategy in an effort to pin down the causal effect of teacher absences on student achievement. If teacher absences depress student learning, we reasoned, some absences might cause more damage than others. In particular, teacher absences that occur early in the year would probably be less harmful than those occurring in the second half, in the run-up to the annual testing period near the end of school. Another possibility we considered is that absences that were covered by a certified substitute might be less harmful than those covered by an uncertified substitute.

We therefore estimated two variants of the achievement model described above. The first variant divided teacher absences according to the month they occurred—July to December and January to June. As shown in table 5, model B, the estimated coefficients of teacher absence differ significantly between the first and second semesters, with the second semester effects being about three times as large as the first semester effect in math. Although the imposition of teacher fixed effects reduces most of the estimated coefficients, those for the two semesters remain statistically different from each other. These results are strongly suggestive of a causal link between teacher absence and student achievement in elementary grades.

By contrast, we found much smaller differences between the effects of absences when absences are divided by the type of substitute, as shown in model C. Although, as expected, absences covered by an uncertified substitute were associated with larger declines in achievement than those covered by

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23. Ten days is approximately one standard deviation in the absence measure.

24. All the estimates presented in the text and tables are based on specifications in which number of sick days plus personal days of absence enter linearly. We explored other functional forms, including quadratic, square root, and discrete indicators for ranges of absences, but the implied effects were very close to those due to the linear specification.

certified substitutes, the differences are statistically significant in only one of the two fixed effects equations.<sup>25</sup>

If absences do indeed depress student achievement, it is natural to worry about whether this effect might be more severe among certain, more vulnerable students. Indeed, Miller, Murnane, and Willett (2007) suggest that such a difference in impact might explain the contrast in magnitudes between their estimates and ours. We therefore estimated a series of equations of the basic form of model A, adding, seriatim, interaction terms that would indicate a differential influence. These variants are shown in table 6. The fixed effects models show that the deleterious effect of teacher absences is greater among students who are in rural districts; who are nonblack nonwhites, compared with whites (for math only); who are eligible for the free lunch program (math only, at the 10 percent level only); and who scored below average the previous year. Students whose parents did not graduate from high school or who were taught by a teacher with two or fewer years of experience showed no statistically significant difference in effect of absences, except for the anomalous result that those taught by inexperienced teachers actually gained a small amount in math from additional teacher absences. Among these differential effects, the largest was for low-achieving students. In the fixed effect equation for math, ten days of teacher absence would be associated with a drop of 3.3 percent of a standard deviation in score, compared with only 0.3 percent standard deviation for above-average achievers.<sup>26</sup>

We believe that the teacher fixed effect model goes a long way in dealing with concerns that teacher absences are endogenous. To be sure, our method is valid as long as there are no time-varying determinants of teacher absence that correlate with unobserved determinants of student achievement. Such a condition will be true in what we see as the likely case that year-to-year variations in a teacher's absences are driven by exogenous health effects rather than the teacher's response to that year's class of students. Taken at face value, the estimated coefficients from our fixed-effect model (model A in table 5) imply that the achievement level for a student in grades 4–5 will fall .0017 of a standard deviation in math and .0009 in reading for each day his or her teacher is absent in the year. To put these effects in context, they imply, for example, that ten additional days of absence would be associated with declines

25. As an additional check on the validity of our estimates, we sought to verify that our results were not being driven by a comparatively small number of high-absence teachers. Thus we reestimated the basic model A regressions, omitting teachers with more than fifty absences in a year. The resulting estimated coefficients actually showed a somewhat larger effect for absences in math ( $-.0018$  vs.  $-.0017$  for the full sample, with fixed effects) but no difference in reading.

26. It is worth noting that we found no statistically significant difference in coefficients by student gender.

**Table 6.** Teacher Absences and Student Achievement: Heterogeneity (Estimated Coefficients for Sick Plus Personal Days and Interaction Terms in Equations Explaining Normalized End-of-Grade Tests, Grades 4–5)

	<b>Math (no fixed effects)</b>	<b>Reading (no fixed effects)</b>	<b>Math (fixed effects)</b>	<b>Reading (fixed effects)</b>
<b>A. Rural district</b>				
Absences	-.00202*** (.00014)	-.00084*** (.00014)	-.00124*** (.00014)	-.00064*** (.00011)
Interaction term	-.00062*** (.00019)	-.00049*** (.00014)	-.00104*** (.00021)	-.00052*** (.00017)
<b>B. Black/other nonwhite student</b>				
Absence	-.00217*** (.00013)	-.00100*** (.00010)	-.00171*** (.00011)	-.00089*** (.00009)
Interaction—black	-.00032* (.00018)	-.00009 (.00016)	.00028 (.00015)	.00006 (.00014)
Interaction—other nonwhite	-.00111** (.00044)	-.00105*** (.00040)	-.00065** (.00032)	-.00036 (.00033)
<b>C. Students receiving free lunch</b>				
Absences	-.00213*** (.00013)	-.00099*** (.00010)	-.00163*** (.00012)	-.00086*** (.00010)
Interaction term	-.00038** (.00015)	-.00018 (.00014)	-.00022* (.00012)	-.00006 (.00013)
<b>D. Parent without high school degree</b>				
Absences	-.00229*** (.00012)	-.00105*** (.00009)	-.00172*** (.00011)	-.00087*** (.00009)
Interaction term	-.00022 (.00027)	-.00036 (.00028)	-.00023 (.00024)	-.00026 (.00026)
<b>E. Students with below-average test score, lagged</b>				
Absences	-.00084*** (.00013)	.00057*** (.00009)	-.00028** (.00012)	.00073*** (.00010)
Interaction term	-.00300*** (.00013)	-.00351*** (.00013)	-.00301*** (.00012)	-.00352*** (.00012)
<b>F. Teachers with 0–2 years experience</b>				
Absences	-.00233*** (.00013)	-.00112*** (.00009)	-.00178*** (.00011)	-.00092*** (.00009)
Interaction term	.00014 (.00035)	.00039 (.00026)	.00051* (.00030)	-.00033 (.00026)
Number of observations	997,408	1,005,380	1,123,603	1,131,781

Note: Standard errors in parentheses.

\*significant at 10%; \*\*significant at 5%; \*\*\* significant at 1%

in achievement equal to about one-fifth the advantage of having a teacher with 1–2 years experience, compared with having a novice teacher.<sup>27</sup>

## 6. CAN ABSENCES BE REDUCED THROUGH INCENTIVES?

Teacher absences are socially costly. Suppose we accept as valid the estimates from the teacher fixed effect models above. There are two ways to translate these test scores into social costs. One would be to rely on estimates of the relationship between test scores and lifetime earnings, or some other long-range outcome. A simpler method would be to consider estimates of the cost of offsetting these test score declines, based on existing interventions.<sup>28</sup> Two recent analyses, of the Tennessee STAR experiment and of a teacher retention bonus program in North Carolina, suggest that the cost of increasing one student's test score in one subject by 1 percent of a standard deviation is in the range of \$36 to \$39 in current dollars.<sup>29</sup> Assuming a class size of twenty-five students and that each teacher teaches both math and reading, the achievement costs of a single absence are on the order of \$250.<sup>30</sup> Beyond these very rough calculations of the instructional costs of a teacher absence, school districts also face the cost of paying a daily wage rate to a substitute teacher, which could amount to as much as \$90.<sup>31</sup> The existence of both these types of costs suggests that a policy of unlimited free absences for teachers would be socially inefficient.

From a policy perspective, it would be useful to know how teachers respond to policies that impose some cost on the decision to take an absence. The structure of teacher absence policy in North Carolina provides us with an opportunity to address this question. As reviewed above, teachers can take up to ten sick days per year without penalty, with unused sick days being carried over into subsequent school years. Whenever the supply of “free” sick days is exhausted, teachers may take up to twenty additional sick days, at a cost of \$50

27. For math, ten days of absence implies a reduction of .017 s.d., which is 23 percent of the .0736 s.d. difference associated with having a teacher with 1–2 years experience. For reading, the comparable calculation is .009/.0467, or 19 percent.

28. This approach is reasonable under the presumption that interventions can be scaled upward or downward at constant average cost to deliver a precise dose of test score improvement. Given the potential for nonlinear dose response in most interventions, this assumption is clearly questionable. Our goal here is to provide a ballpark estimate of the instructional costs associated with the typical teacher absence, not to propose that any particular intervention be applied to students of an absent teacher.

29. See Krueger (1999) and Clotfelter et al. (2008), with details of these calculations in the latter. Using less conservative assumptions, the former study suggests an even larger cost estimate, on the order of \$100.

30. (math coefficient + reading coefficient) \* 25 students/class \* \$36.

31. In the 2006–7 school year, the Wake County Public School System, the state's second largest at the time, paid a daily wage of \$84 to certified substitute teachers. Adding the 7.65 percent employer's share of payroll taxes for Social Security and Medicare brings the cost to \$90.

per day. Appendix table A.1 indicates that about 15,000 of these extended sick days were taken in the 2000–1 school year. In that same year, teachers took over 535,000 free sick days.

In any school year, a teacher's supply of free sick days will depend on her experience level and on the number of sick days taken in prior years. Thus the impact of the \$50 charge for extended sick days can be identified by comparing teachers who have taken a comparable number of sick days in a given year, exploiting the fact that some teachers will exhaust their supply of free days earlier than others.

To analyze the impact of the \$50 charge on teacher absences, we estimated a Cox proportional hazard model, analyzing a teacher's decision to take sick day  $t$  conditional on having already taken  $t - 1$  sick days in a given school year. Our estimated model takes the form:

$$\text{logit}[\lambda(t_{ijs})] = \alpha + \beta_1 X_{ij} + \beta_2 X_{js} + \beta_3 C_{tij} \quad (2)$$

where  $i$  indexes teachers,  $j$  indexes school years, and  $s$  indexes schools. The term  $\lambda(t_{ijs})$  represents the conditional probability that  $t$  is the last sick day taken by a teacher in a given year, conditional on the fact that sick days 1 through  $t - 1$  were not the last. The specification controls for a vector of teacher characteristics,  $X_{ij}$ , and school characteristics,  $X_{js}$ . The independent variable of interest is the cost of sick day  $t$  for teacher  $i$  in year  $j$ ,  $C_{tij}$ .<sup>32</sup> The impact of the cost parameter on the dependent variable is identified by comparing teacher/year observations with identical values of  $t$  but different values of  $C_{tij}$ . For example, an inexperienced teacher might start paying the penalty on the twelfth sick day, while more experienced teachers with a greater supply of banked sick leave would not face the penalty until many more days had been taken. On day twelve, therefore, the cost of another sick day is \$50 for the inexperienced teacher but zero for the experienced one.

Table 7 presents the results of estimating equation 2 with data on 414,959 teacher/year observations between 1995 and 2005. The number of absences

32. Ideally, we would prefer to estimate a model that used the cost of sick day  $t + 1$  as the independent variable of interest. Unfortunately, we lack reliable data on the size of each teacher's bank of available free sick days. When we attempted to impute this information using the subsample teachers with complete histories of employment and sick days taken, we were unable to accurately forecast which teachers would be required to take extended sick days in a given year. There are a number of conceivable reasons for these forecast errors. Teachers actually accrue sick days at the rate of one per month rather than ten per year; however, our database is not sufficiently detailed to allow us to observe the month in which a sick day was taken in all cases. Teachers also occasionally have options to "borrow" sick days from other teachers, a practice that may not be fully documented in our data. Our use of the cost of sick day  $t$  in place of the cost of sick day  $t + 1$  implies that we have some degree of errors-in-variables bias, which should lead us to understate the impact of monetary incentives on absence taking. When we attempted to use our estimates of the cost of sick day  $t + 1$  instead, we obtained coefficients even more attenuated than the ones presented here.

**Table 7.** Absences and the \$50 Absence Penalty: Cox Proportional Hazard Model Estimates

<b>Variable</b>	<b>Hazard Ratio (standard error)</b>
Cost	1.003 (.0002)
<i>Teacher characteristics (white omitted)</i>	
Black	.972 (.011)
Other nonwhite	1.003 (.029)
<i>Experience (0 years omitted)</i>	
1 year	.775 (.009)
2–3 years	.701 (.008)
4–5 years	.672 (.008)
6–10 years	.660 (.009)
11–30 years	.672 (.011)
Over 30 years	.641 (.013)
Log of teacher salary	.941 (.033)
Log of salary/alternate teacher salary ratio	1.002 (.010)
Log of salary/nonteaching teacher salary ratio	.847 (.011)
Graduated NC college	1.003 (.004)
Graduated college in state bordering NC	.987 (.006)
Teacher test score	1.040 (.002)
Teacher has master’s degree	1.059 (.005)
National Board certified teacher	1.063 (.009)
Graduated “very competitive” college	1.052 (.005)
Graduated “competitive” college	1.027 (.004)
<i>School characteristics (elementary school omitted)</i>	
Middle school	.985 (.008)
High school	1.048 (.008)
School % free lunch × elementary school	1.000 (.0002)
School % free lunch × middle school	.999 (.0002)
School % free lunch × high school	.999 (.0003)
School % student nonwhite	.914 (.014)
<i>District characteristics</i>	
District % free lunch	.973 (.027)
District % nonwhite	1.027 (.022)
County unemployment rate	.992 (.001)
Black teacher × student nonwhite percentage	.960 (.018)
Other nonwhite teacher × student nonwhite percentage	.998 (.044)
Average growth in district enrollment, 1990–94	.521 (.078)
Log of district enrollment	.998 (.002)
Rural district	.946 (.004)



Table 7. Continued.

Variable	Hazard Ratio (standard error)
Coastal district	.992 (.005)
Mountain district	1.011 (.006)
<i>School Year</i> (1995 [1994–95] omitted)	
1996	1.030 (.008)
1997	1.023 (.008)
1998	1.045 (.008)
1999	1.014 (.008)
2000	1.043 (.008)
2001	1.023 (.008)
2002	1.048 (.009)
2003	1.012 (.009)
2004	.980 (.008)
Log likelihood	–4,960,890.5
LR $\chi^2$ (147)	16,718.06
Number of subjects	414,959

Note: Variables for male, age, and age interacting with gender were omitted.

taken by these teachers over the time period was more than 2.6 million. The table entries are hazard ratios, which carry a different interpretation than typical regression coefficients. An independent variable associated with a hazard ratio greater than one is a factor that makes it more likely that a teacher will stop taking absences after absence  $t$ , while variables associated with hazard ratios less than one make it less likely that a teacher will stop taking absences.

The variable of interest, the cost in dollars of taking absence  $t$ , has a hazard ratio of 1.003, which is significantly greater than one. To determine the impact of a \$50 cost, this ratio needs to be raised to the 50th power. These results thus indicate that associating a \$50 penalty with sick day  $t$  increases the likelihood that no further sick days will be taken by the affected teacher in the given year by 16 percent, compared with a situation in which there was no cost to the teacher of taking an additional sick day.

To evaluate the magnitude of this impact, suppose that the same effect would result from applying the \$50 penalty to all sick days including the first. Suppose further that teachers take an average of seven sick days per year and that the probability of taking sick day  $t$ , conditional on taking  $t - 1$ , is a constant value. Simple arithmetic shows that this constant value is approximately equal

to 0.875.<sup>33</sup> The likelihood of sick day  $t$  being the last, conditional on taking sick day  $t$ , is thus 0.125. Increasing this value by 16 percent, to 0.145, would reduce the mean number of absences taken to 5.9.

The average teacher would be charged about \$300 for absences in each school year. This sum could be offset by increasing base salaries. Districts could increase salaries still further by applying cost savings associated with the 1.1 averted absences per year. A revenue-neutral policy change, incorporating \$100 in savings associated with averted payments to substitute teachers, would thus increase teacher salaries by roughly \$400 per year, in exchange for teachers accepting a \$50 charge for each sick day taken.<sup>34</sup> Districts willing to compensate teachers for averted educational costs could push the base salary increase still higher.<sup>35</sup>

The remaining teacher and school-level covariates in the hazard model each display relationships with the decision to stop taking absences that are fully consistent with the coefficients in table 2, a correspondence that increases our confidence that the hazard model has identified a true deterrent effect associated with the \$50 penalty.

## 7. CONCLUSION

Teacher absences are important for four main reasons. First, hiring substitute teachers not only costs money but also consumes valuable administrative resources, often in the mundane form of early morning phone calls by principals or assistant principals. In North Carolina, sick and personal leave represents slightly more than 4 percent of the standard 180-day school year, a rate typical in American public schools, though quite small in comparison with rates observed in other contexts. Although absence rates in teaching tend to be higher than ostensibly comparable figures for other similar occupations and sectors, however, they are not wildly out of line. In fact, one could argue that it is precisely the opportunity to take the occasional day off that makes a teaching career attractive to many people with children. Except for schools and districts

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33. Under the stated assumptions, referring to the conditional probability as  $p$ , the expected number of sick days taken is  $p + p^2 + \dots + p^T$ , where  $T$  is the length of the school year. If we replace this expression with an infinite series  $\sum p^i$ , the expected value can be expressed as  $p/(1 - p)$ . The term  $p/(1 - p)$  is equal to 7 when  $p = 7/8$ . The impact of extending the expected value to an infinite series is negligible; if  $p = 7/8$  then only one in 27.5 billion teachers will be expected to take as many as 180 sick days.
34. Politically, this policy would be easier to implement if advertised as a \$400 bonus for perfect attendance, reduced by \$50 each day, with penalties accruing to teachers who took more than eight sick days in a given year. Note, however, that risk-averse teachers might reject a policy that introduced the possibility of salary reductions even if their expected compensation increased.
35. Recall also that our estimate of the impact of the \$50 penalty likely suffers from attenuation bias. Thus the net savings in terms of absences averted would likely be higher than this estimate.

with persistently high rates of absence, then, the rate of teacher absences itself should probably not be a cause for great concern.

The second reason to pay attention to teacher absences is their effect on student achievement: when regular teachers are not in the classroom, opportunities for students to learn are cut short. This commonsense conclusion is bolstered by statistical evidence showing that students whose teachers miss more days for sickness score lower on state achievement tests. The third reason to worry about teacher absences is that they occur with greater frequency in low-income schools. Teacher absences therefore join other characteristics of teachers that are distributed unequally across schools and should be included in discussions of equity in the provision of public schooling. The fourth reason to pay attention to teacher absences is that because the demand for absences is price elastic, they can be influenced by school district compensation policies. Our results suggest that teachers' valuation of a marginal sick day is in some cases less than \$50, which is in turn less than even the most conservative estimates of the marginal social cost of an absence.

Overall, then, policies that create or increase incentives to reduce the number of absences teachers take can be advocated on two fronts. From an efficiency standpoint, these policies have the potential to simultaneously raise teachers' expected compensation and reduce districts' expected costs.<sup>36</sup> From an equity perspective, policies that reduce absences have the potential to reduce one of the many resource disparities between high- and low-poverty schools.

Previous research suggests that policies regarding the number of absences, the ability to carry forward unused sick days, the benefits (if any) of not using all allowable days, and school-level requirements about reporting absences all have the potential to influence the actual rate of teacher absenteeism. In assessing the desirability of adjusting such policies, policy makers must weigh the costs of absences—budgetary, administrative, and educational—against the degree to which more lenient policies might make teaching an attractive career option.

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36. Depending on the degree of risk aversion among teachers, the result may indeed represent a Pareto improvement.

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**Table A.1.** Absence Codes, 2000–1 School Year

Code/Definition	Number	Percentage	Classification
01 Sick leave, NS	474,659	31.1	S
02 Voluntary shared leave	1,415	0.1	P
03 Extended sick leave, NS	13,494	0.9	S
04 Absence without deduction, NS	186,445	12.2	A
05 Absence with deduction, NS	705	0.1	P
06 Personal leave, NS	53,707	3.5	P
07 Absence without pay, NS	46,868	3.1	P
08 Sick leave bank, NS	2	0.0	S
10 Child involvement leave	642	0.0	P
11 Sick leave, CS	62,683	4.1	S
12 Other absence	90	0.0	P
13 Extended sick leave, CS	1,633	0.1	S
14 Absence without deduction, CS	28,064	1.4	A
15 Absence with deduction, CS	172	0.0	P
16 Personal leave, CS	9,061	0.6	P
17 Absence without pay, CS	2,311	0.2	P
18 Sick leave bank, CS	1	0.0	S
20 Annual leave	644,166	42.2	V
22 Annual leave for catastrophic illness	98	0.0	V
28 Bonus annual leave	1	0.0	V
No code defined	17	0.0	P

Notes: Observations are at the teacher, absence code, and pay period levels. Observations can include duplicate entries for teachers teaching in more than one school.

NS = uncertified substitute; CS = certified substitute.

Absence classification: S = sick leave; P = personal leave; V = vacation (annual) leave; A = administrative leave.

ARE TEACHER ABSENCES WORTH WORRYING ABOUT?

**Table A.2.** Means of Teacher Absence Regression Variables, Pooled Data for 1994–95 to 2003–4

Variable	Mean	Standard Deviation	Min	Max
Male	0.178	0.383	0	1
Black	0.149	0.356	0	1
Other nonwhite	0.017	0.128	0	1
Teacher age	39.035	10.868	20	71
Teacher age × male	6.615	15.076	0	71
Experience (zero years omitted)				
1 year	0.053	0.223	0	1
2–3 years	0.089	0.285	0	1
4–5 years	0.077	0.266	0	1
6–10 years	0.152	0.359	0	1
10–30 years	0.495	0.500	0	1
Over 30 years	0.059	0.236	0	1
Log of salary	10.514	0.176	10.156	10.899
Log of salary/alternate teacher salary ratio	0.047	0.233	–0.562	0.590
Log of salary/nonteaching salary ratio	0.150	0.236	–0.514	0.783
Graduated NC college	0.729	0.445	0	1
Graduated college in state bordering NC	0.084	0.277	0	1
Teacher test score	0.038	0.954	–28.194	3.743
Teacher has master’s degree	0.295	0.456	0	1
National Board certified teacher	0.025	0.155	0	1
Graduated “very competitive” college	0.179	0.384	0	1
Graduated “competitive” college	0.550	0.497	0	1
Middle school	0.217	0.413	0	1
High school	0.269	0.443	0	1
School % free lunch × elementary school	19.684	24.254	0	99.140
School % free lunch × middle school	7.037	15.663	0	94.866
School % free lunch × high school	5.389	11.582	0	97.902
School % student nonwhite	39.3	25.3	0	100
District % free lunch	30.6	12.1	0	75.868
District % student nonwhite	38.4	19.2	0.823	97.418
County unemployment rate	4.987	2.036	1.2	18.2
Black teacher × student nonwhite percentage	0.086	0.228	0	1
Other nonwhite teacher × student nonwhite percentage	0.010	0.083	0	1
Growth in district enrollment from previous year	0.014	0.014	–0.028	0.999
Log of district enrollment	9.827	1.087	6.498	11.724
Rural district	0.435	0.496	0	1
Coastal district	0.170	0.376	0	1

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**Table A.2.** Continued.

<b>Variable</b>	<b>Mean</b>	<b>Standard Deviation</b>	<b>Min</b>	<b>Max</b>
Mountain district	0.214	0.410	0	1
School year (1995 [1994–95] omitted)				
1996	0.089	0.284	0	1
1997	0.092	0.289	0	1
1998	0.096	0.294	0	1
1999	0.099	0.299	0	1
2000	0.102	0.303	0	1
2001	0.105	0.306	0	1
2002	0.106	0.308	0	1
2003	0.108	0.311	0	1
2004	0.116	0.321	0	1
Means of dependent variables:				
Sick + personal days	8.675	10.959	0	150
Leave (vacation) days	11.309	5.865	0	150
Sick + personal + vacation days	19.982	12.945	0	150
Number of observations	499,462			

Sources: North Carolina Education Research Data Center; authors' calculations.

**Table A.3.** Full Regression Explaining Teacher Absence Due to Sickness and Personal Leave: Pooled Data for 1994–95 to 2003–4

<b>Variable</b>	<b>Coefficient (standard error)</b>
<i>Teacher characteristics</i>	
Male	1.230 (18400.9)
Black	-.507 (.127)
Other nonwhite	-.493 (.297)
Experience (zero years omitted)	
1 year	1.419 (.101)
2–3 years	2.094 (.101)
4–5 years	2.518 (.112)
6–10 years	2.395 (.124)
10–30 years	1.693 (.155)
Over 30 years	3.574 (.192)
Teacher salary	.476 (.362)
Salary/alternate teacher salary ratio	-.145 (.105)
Salary/nonteaching salary ratio	1.384 (.136)
Graduated NC college	.075 (.044)
Graduated college in state bordering NC	.215 (.067)

Table A.3. Continued.

Variable	Coefficient (standard error)
Teacher test score	-.316 (.019)
Teacher has master's degree	-.227 (.048)
National Board certified teacher	-1.024 (.094)
Graduated "very competitive" college	-.223 (.052)
Graduated "competitive" college	-.061 (.041)
<i>School characteristics</i>	
Elementary school (omitted)	
Middle school	-.398 (.085)
High school	-.835 (.076)
School % free lunch × elementary school	.167 (.175)
School % free lunch × middle school	.745 (.249)
School % free lunch × high school	1.248 (.292)
School % student nonwhite	.503 (.154)
<i>District characteristics</i>	
District % free lunch	.216 (.287)
District % student nonwhite	-.438 (.221)
County unemployment rate	-.028 (.013)
Black teacher × student nonwhite percentage	.304 (.207)
Other nonwhite teacher × student nonwhite percentage	.465 (.460)
Growth in district enrollment from previous year	-10.060 (1.707)
Log of district enrollment	.102 (.024)
Rural district	.280 (.047)
Coastal district	-.035 (.057)
Mountain district	-.366 (.061)
School year (1995 [1994–95] omitted)	
1996	-.281 (.079)
1997	-.202 (.077)
1998	-.406 (.077)
1999	-.166 (.078)
2000	.191 (.080)
2001	.516 (.087)
2002	.130 (.090)
2003	.379 (.090)
2004	.781 (.084)
R <sup>2</sup>	.036
Mean of dependent variable	8.68
Number of observations	498,825

Notes: Standard errors in parentheses. Age and age-gender indicators omitted.  
 Sources: North Carolina Education Research Data Center; authors' calculations.



**Table A.4.** Regression Estimates Explaining Normalized Achievement Test Scores, Grades 4 and 5, 1995–2004

Equation	OLS	OLS	Teachers	Teachers
	MATH	READING	Fixed Effects	Fixed Effects
	3A.1	3A.2	3A.3	3A.4
Male	0.0098 (0.0020)**	-0.0276 (-0.0021)**	0.0110 (0.0017)**	-0.0273 (0.0019)**
Black	-0.0815 (0.0022)**	-0.1208 (0.0021)**	-0.0951 (0.0018)**	-0.1272 (0.0020)**
Hispanic	0.0765 (0.0042)**	0.0522 (0.0041)**	0.0578 (0.0036)**	0.0385 (0.0039)**
Other race	0.0384 (0.0040)**	-0.0712 (0.0037)**	0.0389 (0.0031)**	-0.0080 (0.0033)*
Age in grade 3	-0.0588 (0.0014)**	-0.0427 (0.0014)**	-0.0586 (0.0012)**	-0.0440 (0.0013)**
Parents are college graduates (omitted)				
Parents are high school graduates	-0.1051 (0.0013)**	-0.1077 (0.0014)**	-0.1041 (0.0013)**	-0.1064 (0.0014)**
Parents are high school dropouts	-0.2100 (0.0028)**	-0.2447 (0.0030)**	-0.2111 (0.0026)**	-0.2409 (0.0029)**
Limited English	0.0120 (0.0058)*	-0.0434 (0.0061)**	0.0069 (0.0050)	-0.0524 (0.0057)**
Gifted	0.2698 (0.0020)**	0.2112 (0.0017)**	0.2748 (0.0017)**	0.2185 (0.0016)**
Special needs	-0.1325 (0.0020)**	-0.1692 (0.0022)**	-0.1367 (0.0018)**	-0.1753 (0.0021)**
Subsidized lunch	-0.0475 (0.0013)**	-0.0584 (0.0014)**	-0.0488 (0.0012)**	-0.0599 (0.0013)**
Repeating grade	0.5403 (0.0047)**	0.4674 (0.0048)**	0.4503 (0.0047)**	0.3964 (0.0053)**
Lagged math or reading score	0.7237 (0.0009)**	0.7031 (0.0009)**	0.7214 (0.0008)**	0.7001 (0.0008)**
School change	-0.0228 (0.0018)**	-0.0153 (0.0018)**	-0.0161 (0.0016)**	-0.0108 (0.0017)**
Structural school change	-0.0464 (0.0053)**	-0.0438 (0.0042)**	-0.0092 (0.0046)*	-0.0077 (0.0041)
<b>Classroom characteristics</b>				
Class size	-0.0036 (0.0003)**	-0.0024 (0.0002)**	-0.0050 (0.0003)**	-0.0031 (0.0002)**
Percent nonwhite	-0.0051 (0.0061)	0.0071 (0.0045)	-0.0131 (0.0086)	-0.0157 (0.0074)*
Percent subsidized lunch	-0.0383 (0.0083)**	-0.0027 (0.0060)**	-0.0516 (0.0076)**	-0.0129 (0.0065)*
Percent college grad (omitted)				
Percent high school graduates	-0.0443 (0.0068)**	-0.0303 (0.0050)**	-0.0272 (0.0075)**	-0.0182 (0.0064)**
Percent high school dropouts	0.0027 (0.0148)	-0.0289 (0.0110)**	-0.0322 (0.0146)*	-0.0017 (0.0127)

Table A.4. Continued.

	OLS MATH	OLS READING	Teachers Fixed Effects MATH	Teachers Fixed Effects READING
Equation	3A.1	3A.2	3A.3	3A.4
Lagged class average math score	0.0265 (0.0035)**	0.0593 (0.0027)**	-0.0322 (0.0034)	0.0178 (0.0030)**
<b>Teacher characteristics</b>				
Male	-0.0132 (0.0043)**	-0.0133 (0.0031)**		
Black	-0.0308 (0.0036)**	-0.0005 (0.0027)		
Hispanic	0.0166 (0.0233)	0.0050 (0.0168)		
Other race	-0.0471 (0.0132)*	-0.0517 (0.0099)**		
Same race as the student	0.0266 (0.0023)**	0.0082 (0.0020)**	0.0114 (0.0018)**	0.0029 (0.0019)
Same gender as the student	0.0033 (0.0020)	-0.0062 (0.0021)**	0.0040 (0.0017)*	-0.0058 (0.0019)
<b>Teacher credentials</b>				
No experience (omitted)				
1–2 years	0.0736 (0.0052)**	0.0467 (0.0039)**	0.0766 (0.0043)**	0.0463 (0.0035)**
3–5 years	0.0958 (0.0053)**	0.0647 (0.0039)**	0.1092 (0.0052)**	0.0680 (0.0042)**
6–12 years	0.0994 (0.0052)**	0.0743 (0.0038)**	0.1293 (0.0062)**	0.0816 (0.0051)**
13–20 years	0.0978 (0.0053)**	0.0796 (0.0039)**	0.1493 (0.0076)**	0.0992 (0.0062)**
21–27 years	0.1119 (0.0054)**	0.0886 (0.0039)**	0.1554 (0.0088)**	0.1076 (0.0073)**
28+ years	0.1073 (0.0061)**	0.0913 (0.0044)**	0.1548 (0.0099)**	0.1157 (0.0083)**
Regular license (omitted)				
Lateral entry	-0.0188 (0.0227)	0.0365 (0.0170)*		
Interact continuing/lateral entry	-0.0144 (0.0180)	-0.0186 (0.0137)		
Other license	-0.0382 (0.0050)**	-0.0150 (0.0038)**		
Master's degree	-0.0049 (0.0025)*	-0.0010 (0.0018)**		
National Board certified	0.0356 (0.0143)*	0.0278 (0.0100)*	0.0472 (0.0161)**	0.0450 (0.0141)**
Undergraduate college noncompetitive (omitted)				
Competitive	0.0086 (0.0027)**	-0.0004 (0.0020)		

Table A.4. Continued.

	OLS MATH	OLS READING	Teachers Fixed Effects MATH	Teachers Fixed Effects READING
Equation	3A.1	3A.2	3A.3	3A.4
Very competitive	0.0125 (0.0037)**	0.0050 (0.0027)		
Unranked	-0.0120 (0.0074)	-0.0142 (0.0052)**		
Mean teacher test score	0.0123 (0.0014)**	0.0070 (0.0010)**		
<b>Absences</b>				
Number of sick + personal days	-0.0024 (0.0001)**	-0.0011 (0.0001)**	-0.0017 (0.0001)**	-0.0009 (0.0001)**
Constant	0.6731 (0.0161)**	0.5568 (0.0146)**	0.6811 (0.0149)**	0.5712 (0.0144)**
<b>Number of Observations</b>	997,408	1,005,380	1,123,603	1,131,781
<b>R<sup>2</sup></b>	0.7200	0.6924	0.7551	0.7063

Notes: Standard errors are shown in parentheses. Dependent variable is normalized achievement test score on North Carolina end-of-grade tests.

\*significant at 5%; \*\*significant at 1%